

# OKLAHOMA NATIONAL GUARD THE ADJUTANT GENERAL'S 2013 ANNUAL REPORT



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WESTERN PORTION OF

OKLAHOMA

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March 13, 2014

Ladies and Gentlemen:

It is my pleasure to present you with the Oklahoma Military Department's Annual Report for Fiscal Year 2013. This report represents the status of the Oklahoma Army and Air National Guard.

The Soldiers and Airmen of the Oklahoma Army and Air National Guard continue to grow in their competence, professionalism and capabilities which are reflected directly in the accomplishments of the Oklahoma National Guard in 2013. Oklahoma Army and Air National Guard units served around the world, throughout the nation and in their communities with professionalism and distinction, and our units consistently lead their contemporaries in all performance measures. The Soldiers and Airmen of the Oklahoma National Guard are the realization of our vision of protecting peace, providing service to our state and adding value to our communities.

You can take great pride in the men and women of the Oklahoma National Guard and their willingness to place service above self for both state and nation.

Sincerely,

A blue ink signature of Myles L. Deering, consisting of a large, stylized 'M' and 'D' intertwined.

Myles L. Deering  
Major General, OKARNG  
The Adjutant General



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## Mission:

The Oklahoma National Guard provides trained and ready forces in support of the National Military Strategy; responds as needed to State, local and regional emergencies to ensure peace, order and public safety; adds value to our communities through responsive military service.

## Strategic Imperatives

***Maintain Operational Readiness*** - Be Prepared to serve wherever and whenever called upon, whether locally or globally

***Effectively Support Universal Domestic Response*** - Partner with civil authorities to respond to natural disasters and civil disturbances to serve the citizens of Oklahoma

***Uphold Timeless Traditions of the National Guard*** - Build great citizens and families within our organization which continues our culture of community service

## Vision:

- That is known by our ethical leadership and our unparalleled integrity
- That embraces diversity and equal opportunity and that is representative of the communities we serve, in race, gender and ethnicity
- That is free from any type or form of sexual harassment or assaults
- Where leaders earn loyalty by listening to our people, anticipate their needs, and work to create value for its members
- Where families feel that they are a vital link to our success and an important part of who we are and what we do
- Where leaders are not afraid to acknowledge superb performance and communicate to their Soldiers and Airmen, "Job well done!"
- That enforces high standards, holds each service member responsible for their actions and where leaders possess the truthfulness/candor to look them in the eye and tell them when they fail to meet the standards
- That focuses on the value individual brings to the team and where members work as a team to achieve each and every mission
- Preserves and communicates the rich traditions of the Oklahoma National Guard heritage
- Where leaders continually encourage members in their physical fitness, their professional development and to excel beyond their own expectations
- That seeks and embraces the challenges of being an operational force and that adapts to a changing environment and fiscal challenges without compromising readiness or excellence
- That provides its members the opportunity to continue their spiritual development, should they chose to do so
- That is driven by mission accomplishment/success, not by hands on the clock



# Oklahoma National Guard Chain of Command



**Governor Mary Fallin**  
Commander-In-Chief



**Maj. Gen. Myles L. Deering**  
The Adjutant General



CW5 Christopher A. Rau  
State Cmd Chief Warrant Officer  
Oklahoma Army National Guard



Command Sgt. Maj.  
Steven L. Jensen  
State Command Sgt. Maj.  
Oklahoma Army National Guard



Command Chief Master Sgt.  
Ronald D. Teague  
State Command Master Chief  
Oklahoma Air National Guard



Brig. Gen. Glen E. Moore  
Assistant Adjutant General  
Oklahoma Army National Guard



Brig. Gen. Hopper T. Smith  
Assistant Adjutant General  
Oklahoma Army National Guard



Brig. Gen. Gregory L. Ferguson  
Assistant Adjutant General  
Oklahoma Air National Guard



Brig. Gen. Robbie L. Asher  
Director, Joint Staff  
Oklahoma Army National Guard



Col. Michael C. Thompson  
Chief of Staff-Army  
Oklahoma Army National Guard






Lt. Col. Edward H. Crews  
Director of Staff-Air  
Oklahoma Air National Guard



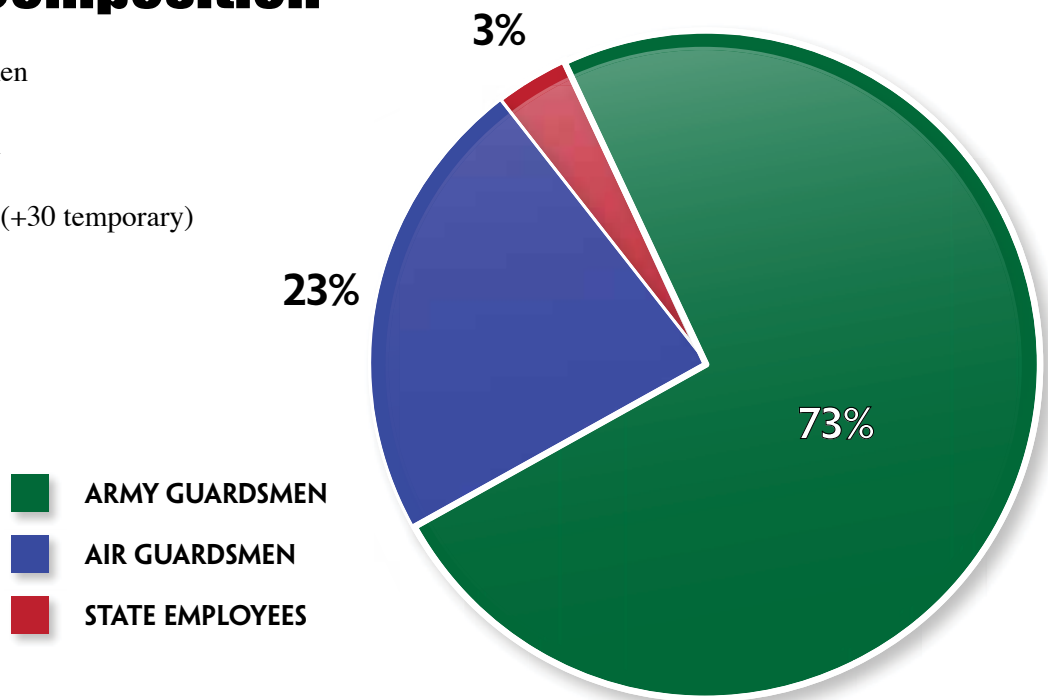
Col. Glen M. Baker  
Chief of Staff-Air  
Oklahoma Air National Guard

# The Oklahoma National Guard by the Numbers

## Organization Composition

-  6,933 Army Guardsmen
-  2,327 Air Guardsmen
-  325 State Employees (+30 temporary)

Total: 9,585



## Oklahoma National Guard Facilities









## STATE RESOURCE MANAGEMENT

Larry Stice  
Director, Youth Services & Resource Management  
Com: (405) 228-5280  
DSN: 628-5280

### MISSION

Our mission is to provide the best facilities for our Soldiers and Airmen in the Oklahoma National Guard within regulatory guidelines of National Guard Bureau and the financial capability of the State of Oklahoma. The quality of the facilities relates to the quality of the work environment, efficiency of the work force, and the overall readiness of the unit.

### STATE RESOURCE MANAGEMENT DIRECTORATE

The State Resource Management Director is the state advisor to the Adjutant General and is responsible for the State of Oklahoma operating budget for the Oklahoma National Guard. He is detailed to receive and account for all allotted state funds, equipment, and property (including all state facilities) in the possession of the Oklahoma Military Department. He is director for the State Accounting Section, State Employee Personnel Office, Youth Program Division, State Transition and Reintegration System, and Thunderbird Youth Challenge Program which received the “Best All-Around Program Award” from National Guard Bureau in 2006.

### STATE ACCOUNTING OFFICE

The State Accounting Office, with eight state employees, is responsible for budgeting, procurement,

and the financial management of funds processed through the Military Department, to include appropriated and non-appropriated state and federal funds.

### STATE EMPLOYEE PERSONNEL OFFICE

The State Employee Personnel Office is responsible for the state employees authorized by our state legislature for Fiscal Year 2013. Although limited in the number of employees, there is a significant economic impact made by the 325t state employees on board in this agency.

A high percentage of these employees have also made a positive impact on the youth of our state through the administration of several “at-risk” and troubled youth programs.







## UNITED STATES PROPERTY AND FISCAL OFFICER

Col. Charles Seitz  
United States Property and Fiscal Office  
Com: (405) 228-5515  
DSN: 628-5515

### MISSION

The United States Property and Fiscal Officer is the federal agent representing the Chief, National Guard Bureau, with a duty station in Oklahoma City. The USPFO is detailed to receive and account for all allotted federal funds, equipment and property (including all federal facilities) in the possession of the Oklahoma Military Department.

His principal staff consists of 60 employees of the Oklahoma Military Department with the following functions in support of the Oklahoma Army and Air National Guard. In addition, he has a secondary staff at each Oklahoma Air National Guard base with senior officials serving as Assistant USPFOs for Air in the areas of resource management, logistical management, and real property management. In the event of a mobilization of any of the reserve components in Oklahoma, the Office of the USPFO for Oklahoma is prepared to extend their support function to assist that unit in the transition to federal active duty.

### ADMINISTRATION

The Administration Division performs general office services; operates official mail desk; provides defense communications service; obtains and provides duplicating and printing services; and procures, stores, issues, and handles the disposition of federal supplies and equipment.

### INTERNAL REVIEW & AUDIT COMPLIANCE

The Internal Review (IR) Division performs internal audits, non-audit consulting and advisory services, and follow-up reviews for the Oklahoma Army and Air National Guard under the supervision and direction of the USPFO, with input from the Adjutant General. Internal Review provides a systematic, objective evaluation of operations and controls within an organization, in order to assist management in accomplishing goals and objectives.

During FY 2013, the IR Division completed 67 engagements, identifying over \$484,000 in cost savings. The IR Division also identified non-monetary benefits resulting in 35 recommendations in the area of improved processes, regulatory compliance, and improved

management controls. Further, the IR Division assisted the Oklahoma National Guard through 44 external audit agency inspections, many of which related to Department of Army Audit Readiness monthly testing for of OKARNG Equipment, Financial Resources and Real Property.

### COMPTROLLER DIVISION

The Comptroller Division is responsible for receiving and accounting for all federal funds issued to the USPFO for Oklahoma to include: Budgeting, Accounting, Military Pay and Entitlements, Civilian Payrolls, Travel Pay and Commercial Accounts. The Division ensures that all expenditures of federal funds comply with the State Operating Budget as well as applicable laws and regulations. The Budget Office is responsible for monitoring fund control and budget execution.

The goal of the Fiscal Accounting Office is to provide accurate accounting data to the fund managers of the Oklahoma Army National Guard. The mission of the Entitlements Section is to accurately process the pay and entitlements of all soldiers and civilians assigned to the OKARNG as timely as possible.

### COOPERATIVE AGREEMENTS

The Cooperative Agreement Office administers and oversees Cooperative Agreements and Military Construction Cooperative Agreements between the National Guard Bureau and the Oklahoma Military Department to support the Oklahoma Army National Guard and Oklahoma Air National Guard.

In FY 2013, the Oklahoma Military Department received \$41,445,328 of Federal assistance dollars to maintain and sustain facilities, provide utilities, security, training ranges, youth programs and employed 303 state employees (with a combination of State and Federal funds) to accomplish the mission. In addition to the annual Federal assistance dollars, one Military Construction Cooperative Agreement was issued to build the Camp Gruber Training Site Operational Readiness Training Center (ORTC) in the amount of \$26,181,000.

The primary goal of the Cooperative Agreement Office is to evaluate Agreements for operational effectiveness,

efficiency or productively and internal compliance with the policy, regulation and law.

### **DATA PROCESSING DIVISION**

The Data Processing (DP) Division maintains the necessary system and database administration to protect against unlawful intrusion and to provide the highest degree of data integrity and accessibility for OKARNG pay and personnel systems.

The DP Division assists management by designing and developing local computer applications. All DP personnel acquire and maintain Information Technology security and operating environment accreditations in accordance with Department of Defense Directive 8570.1-M.

### **PURCHASING & CONTRACTING**

The Purchasing and Contracting (P&C) Division provides federal acquisitions for services, supplies, and construction through various contract vehicles such as: Indefinite Delivery/Indefinite Quantity; Multiple Award Task Orders; Blanket Purchase Agreements; Firm Fixed Price; Cooperative Agreements; Government Purchase Cards.

The P&C Division provides approval and oversight for the Oklahoma Air National Guard federal contracting offices. The Supervisory Contract Specialist is a Level III certified Contracting Officer with an unlimited warrant. There are five warranted contracting officers and four

contracts specialists to support the Oklahoma Army and Air National Guard.

### **SUPPLY & SERVICES DIVISION**

The Supply and Services (S&S) Division is responsible for planning, organizing and directing the logistical and supply activities of the USPFO for Oklahoma to include; Central Issue Facility, Material Management, Property Management, Commercial Transportation, and Storage & Distribution Management. This includes, but is not limited to receiving, procuring, distributing and accounting for all federal property and funds allocated by the National Guard Bureau for the State of Oklahoma in support of the Army National Guard. The S&S Division advises and assists Oklahoma Army National Guard units to ensure the proper use of federal property and funding.

The S&S Division manages the federal logistics support system for the state, and upon mobilization, provides support for the transition of mobilized units into active status and back to state control once their mission is complete. This division also provides logistical support to Soldiers and civilians of the Oklahoma National Guard involved in domestic response missions. Programs and systems monitored by the S&S Division include but are not limited to; Global Combat Support System-Army, OKARNG Contingency Ammunition Program, Central Clothing Distribution Facility, the Oklahoma Army National Guard's Recycle Programs, Installation Support Modules, and Property Book Unit Supply Enhanced.



### **LOGISTICS/G4**

Col. Douglas T. Gragert  
Director of Logistics/G4  
Com: (405) 228-5540  
DSN: 628-5540

### **MISSION**

Our mission is to provide overall program management for all command aspects of the Oklahoma Army National Guard Logistics Program. Logistics Programs consist of command level responsibilities in the area of supply, maintenance, transportation and services.

### **LOGISTICS MANAGEMENT**

The Logistics Management Branch is responsible for planning, directing and administering logistical services to include management of supply, equipment, food service, logistical automation systems, Command Supply Discipline Program (CSDP) and individual training. At the conclusion of FY13, OKARNG had obligated approx. \$12M for funding of supplies, equipment and services.

Sustainment Automation Support Management Office (SASMO). The SASMO office employs four full time federal employees. The mission of the SASMO is to support the Logistic Information Systems (LIS). The SASMO completed over 1,988 help desk tickets for FY13 that included software, hardware and training related issues for over 15 different logistics systems.

Command Supply Discipline (CSDP) The Command Supply Discipline (CSDP) section is responsible for inspecting and providing logistical guidance and expertise to all OKARNG units. The shop consists of three full time federal employees,. The CSDP section evaluated three Major Subordinate Commands (MSC) along with six TDA units. A total of ten evaluations, forty one change of command inventories and eight command directed inventories in relation to the Command Logistics Review Team (CLRT) was conducted during TY-13.

Food Service The Food Service Section is responsible for managing the food service budget, rations for both prepared and unprepared and all OKARNG kitchen equipment and personnel training. The Food Service section managed and executed a ration's budget of approximately \$2M while providing assistance and support to 99 OKARNG units. Responsible for manually ordering and scheduling deliveries of operational rations



for 95 OKARNG units totaling over \$105,000.00 to date. Executed and provided food service support during the Air Assault School at Camp Gruber involving over 12,000 meals during FY13.

**Defense Movement** The Defense Movement Branch is responsible for unit movement planning, collection of mobilization movement data, military air deployment/redeployment requirements, convoy operations and coordination with local, state and Department of Defense. This section operates the State Movement Control Center (SMCC) which is the approval authority for all Department of Defense (Active Component, Reserve, and National Guard) convoys operating in the state of Oklahoma.

The SMCC provided planning guidance and coordinated with the National Guard, Active Duty and US Navy and Army Reserve units in order to issue a total of 478 convoys Movement Orders during FY 13.

Furthermore, the SMCC assisted with the preparation of movement plans for mobilization and deployment of approximately 80 Army National Guard units located within the state, coordinated with the Department of Transportation to determine highway availability, restriction and issued approximately 324 oversized/overweight permits for the National Guard, Active Duty Army And Army Reserve Units, assisted approximately 80 Oklahoma National Guard Units with the submission of Annual Reporting of deployable assets to United States Army Forces Command (FORSCOM), manage a fleet of 251 GSA vehicles and provided GSA vehicles for approximately 643 transportation request for the FY 13.

#### **SURFACE MAINTENANCE MANAGEMENT OFFICE (SMMO)**

The SMMO is co-located with the Combined Support Maintenance Shop in Norman and is responsible for planning, executing and directing the Surface Equipment Maintenance Program for the Oklahoma Army National Guard (OKARNG).

The office manages the Army's Two-Level system of maintenance throughout the OKARNG by employing and training 232 full-time maintenance technicians and managing the OKARNG's surface equipment readiness. The SMMO provides technical and operational control of the Combined Support Maintenance Shop, Maneuver Area Training Equipment Site, Unit Training Equipment Site, and ten Field Maintenance Shops throughout the state.

These surface maintenance facilities perform field level maintenance repairs to ground equipment, are postured to support unit and battalion training programs and provide direct support to state active duty missions and federal mobilizations.

The SMMO also manages the Home Station Field Reset and Unit Maintained Equipment (UME) programs. These programs perform field-level maintenance and repairs to bring deployed or left behind surface equipment to Technical Manual (TM) safety and services standards;

and to perform remediation of delayed desert damage degradation. The Reset and LBE programs employed a total of seventy-five soldiers at various times on Full-Time National Guard Duty - Operational Support (FTNGD-OS) orders throughout FY13. At the conclusion of FY13, the OKARNG had obligated approximately \$1.8 million of Reset/LBE funding for labor and \$2.8 million for parts and services.

The SMMO has twelve full-time employees generating an annual payroll of approximately \$780,000 and had two employees mobilized at various times during FY13.

#### **COMBINED SUPPORT MAINTENANCE SHOP (CSMS)**

The CSMS facility is co-located with the SMMO at 3745 Thunderbird Street, Norman, OK. This field and limited sustainment maintenance facility of approximately 89,000 square feet was constructed in 1996 and is programmed for an \$8 million, four-phase remodel beginning in FY15.

The facility employs sixty-one federal technicians generating an annual payroll of approximately \$3 million. Employees in the automotive, electronics, calibration, armament and allied trades maintenance sections perform complex maintenance tasks on all surface equipment belonging to OKARNG units. The CSMS also has a dedicated supply and warehousing section responsible for the receipt and issue for the thousands of repair parts and special tools used within the facility. In addition to in-shop activities the CSMS also performs on-site maintenance at remote locations throughout Oklahoma to further enhance readiness of OKARNG units.

During FY13, a total of 8,084 work request's for an estimated 10,693 pieces of equipment (vehicles, radios, weapons, canvas, etc) were processed at CSMS. It is not unusual to have over 850 work requests flowing through the facility at any given time.

The CSMS supports new equipment fielding for all OKARNG units. The OKARNG has received several new pieces of equipment, which has increased the modernization of the force. The United States Property and Fiscal Office has representatives located in the facility that further support the fielding and de-processing of new equipment and the turn in of old equipment and material.

The CSMS had seven full-time technicians mobilized during FY13.

#### **MANEUVER AREA TRAINING EQUIPMENT SITE (MATES)**

Fort Sill, near Lawton, Oklahoma in Comanche County, is the site for MATES #72. This activity serves as a storage and repair site for pre-positioned field artillery equipment that is ready for immediate use. The equipment positioned here is available for units conducting Annual Training (AT) and Inactive Duty Training (IDT).

The full-time support force of thirty-two federal employees generates an annual payroll of over \$1.7 million

and performs field-level maintenance repairs and services to equipment in support of unit and battalion training programs as well as state or federal mobilizations.

During FY13 a total of 946 work orders were processed. Work was performed on High Mobility Artillery Rocket System (HIMARS) vehicles, other wheeled vehicles ranging from 1-10 ton, small arm weapons, radio communications systems, and special purpose equipment.

The MATES also has two Controlled Humidity Protection (CHP) buildings. One CHP stores eighteen High Mobility Artillery Rocket System (HIMARS) launchers, twelve Rigid Wall Shelters (RWS), one HCLOS system, and one STT Satellite. The other CHP building contains Forty Nine generators ranging from 3 kW all the way up to 60 kW, seven 350K Portable Duct Type Heaters, four M-26 Decontamination system's, one TWIPS w/PLS, two LWPS w/HMMWV's and two Welding trailers.

The MATES had six full time technicians mobilized during FY13.

#### **UNIT TRAINING EQUIPMENT SITE (UTES)**

Camp Gruber, near Muskogee Oklahoma in Muskogee County is the site of the UTES. This facility serves as a storage and repair site for heavy equipment such as cranes, engineer equipment, large combat and tactical vehicles. The UTES employs a full-time support force of twenty-four federal employees generating an annual payroll of over \$1.3 million.

The UTES employed seven additional Soldiers with an additional payroll of \$168,320 under the Reset and UME programs. The facility performs field-level maintenance

repairs to equipment and is ready to support unit and battalion training programs as well as state or federal mobilizations. During FY13 a total of 952 work orders for 1139 items were processed for repair or services. It is not uncommon to have over 300 work orders open in the various stages of the repair or service process.

During 2013 the UTES provided support to Oklahoma and other National Guard units conducting pre-mobilization training by issuing, servicing and repairing equipment used during their training at Camp Gruber.

The UTES also provided support to OKARNG units in the fielding of three different types of new equipment and the OK Air National Guard and OK National Guard Kids Camp conducting training at Camp Gruber. The UTES had five full time technicians mobilized during FY-13.

#### **FIELD MAINTENANCE SHOPS (FMS)**

Ten Field Maintenance Shops provide regional surface maintenance support for the OKARNG. These facilities perform critical field-level maintenance repairs and services for assigned tactical and non-tactical units.

The FMSs are responsible for ensuring unit equipment is fully mission capable and meets or exceeds established readiness goals set by Department of the Army and the National Guard Bureau. These facilities employ 101 fulltime maintenance technicians and generate an annual payroll of approximately \$5.8 million. During FY13 a total of 7,972 work orders were processed on 26,143 items that included vehicles, weapons, and special purpose equipment. The FMSs had thirty-five full time technicians mobilized at various times during FY-13.

### **FACILITY, LOCATION AND TOTAL COST OF PROJECTS FY 2013**

<b>FACILITY</b>	<b>LOCATION</b>	<b>COST</b>
FMS # 1	Norman, Cleveland County	
FMS # 2	Chandler, Lincoln County	
FMS # 3	Oklahoma City, Oklahoma County	
FMS # 4	Stillwater, Payne County	
FMS # 5	Ada, Pontotoc County	
FMS # 6	Broken Arrow, Tulsa/Wagoner Counties	
FMS # 7	Lexington, Cleveland County	
FMS # 9	Tulsa, Tulsa County	
FMS # 10	Mustang, Canadian County	
FMS # 11	McAlester, Pittsburg County	





## **J1, PERSONNEL AND ADMINISTRATION**

Col. Louis W. Wilham  
Director of Manpower and Personnel  
Com: (405) 228-5249  
DSN: 628-5249

### **MISSION**

Our mission is to plan, direct, administer and support all “Joint” (Army and Air National Guard) human resources and personnel programs and services for the Oklahoma National Guard.

### **HUMAN RESOURCES OFFICE**

The mission of the Human Resource Office (HRO) is to provide complete human resources lifecycle management for nearly 2,000 full-time employees, with an annual payroll of over \$150 Million, through the administration of the Federal Technician and Active Guard and Reserve (AGR) programs. It is the responsibility of the HRO to allocate the full-time manning resources authorized by the National Guard Bureau to support the missions of the Oklahoma Army and Air National Guard.

### **TECHNICIAN PERSONNEL MANAGEMENT BRANCH (TN)**

The TN Branch is responsible for the overall program management for over 1,100 full-time federal technician personnel, with an annual payroll of over \$80 Million, and provides responsive human resources lifecycle management to supervisors, managers and employees alike.

### **EMPLOYEE SERVICES BRANCH (ES)**

The ES Branch provides support, education, training and guidance to all technicians regarding their employment from in-processing through retirement or separation. The ES Branch processes all newly hired technicians to inform them of all benefits and entitlements; and provides assistance in selecting, updating, maintaining, and terminating their personnel benefits including: Federal Employee Health Benefits (FEHB), Federal Employee Group Life Insurance (FEGLI), and Thrift Savings Plan (TSP).

The ES Branch also maintains and manages programs which track and implement performance management and appraisals, incentives, and retirements under the Federal Employees Retirement System (FERS) and Civil Service Retirement System (CSRS). This office also serves as the liaison to the Department of Labor for all Workers Compensation claims and issues. The ES Branch is currently in the process of transitioning all hard-copy Official Personnel Folders (OPF) to the Electronic

OPF (eOPF). This transition will dramatically improve customer service and response times for our employees.

### **EQUAL EMPLOYMENT MANAGEMENT BRANCH**

The State Equal Employment Manager (SEEM) is responsible for the management of the following four programs: Federal Technician Equal Employment Opportunity (EEO) Program; Military Equal Opportunity (EO) Program; Workplace Violence, Threats, and Abuse Program (WVTA); and Employee Assistance Program (EAP). The SEEM provides guidance to supervisors, managers, and employees on the aspects of all four programs and ensures compliance with federal laws and regulations.

The SEEM is responsible for conducting EEO/EO counseling and investigations into allegations of illegal discrimination; workplace violence, threats, and abuse issues; and assists supervisors, using EAP, when their employees experience personal problems that impair or have the potential to impair their work performance. The SEEM is also responsible for special emphasis and diversity programs, to ensure equal opportunity in hiring, training, and advancement of women and minorities.

### **LABOR RELATIONS OFFICE**

Federal civil service technicians are allowed to be represented by a labor organization under the provisions of Section 71, Title 5 of U.S. Code. Currently, two separate labor organizations represent technicians employed by the Oklahoma National Guard. Local 126 of the Association of Civilian Technicians (ACT) represent those at the Tulsa Air National Guard Base. Local 127 of the ACT represents a portion of Army National Guard technicians. The balance of the Army National Guard work force and those who work at Will Rogers Air National Guard Base and Tinker Air Force Bases have not petitioned for representation by a labor organization.

The Labor Relations Office manages the labor-management relationship within the Oklahoma National Guard; coordinates and refines the Labor - Management Forum; presents various collective bargaining issues and demands; prepares draft agreements; resolves disputes arising out of the bargaining process; participates with management in the resolution of grievances and unfair labor practice complaints; and acts as the authoritative

local interpreter of law, regulation, Executive Order and decisions of appropriate labor relations authorities.

### **ACTIVE GUARD/RESERVE MANAGEMENT**

The Active Guard/Reserve (AGR) Management Branch is responsible for the overall human resources lifecycle management of all Active Duty (Title 32 U.S. Code) AGR Soldiers and Airmen assigned to the Oklahoma Army and Air National Guard. The AGR office is responsible for filling available positions within the AGR program, processing Soldiers entering and leaving the AGR program, assisting AGR personnel regarding benefits and retirement and the overall administration of the AGR program within the OKNG. There are presently over 750 Army and Air AGR members assigned to the OKNG, constituting a payroll of nearly \$70 million dollars.

### **FAMILY PROGRAM OFFICE**

The Family Program Office (FPO) serves as the foundation for support of our Oklahoma National Guard (OKNG) Service Members and family members throughout the “deployment cycle” (pre-deployment, deployment, post-deployment). The FPO team consists of the State Family Programs Director (SFPD), a Senior Family Readiness Support Assistant (SRFSA), Joint Family Support Assistance Program (JFSAP) Team, Child and Youth Coordinator (CYC)/Deputy Coordinator, a Yellow Ribbon Reintegration Program (YRRP) Team, an Airman and Family Readiness Program Coordinator (AFRPC) at each air base, a Family Assistance Center Coordinator (FACC), ten Family Assistance Centers (FAC) - each manned by a Family Assistance Specialist (FAS), and a Family Readiness Support Assistant (FRSA) for each Army major subordinate command - 45th Infantry Brigade Combat Team, 45th Fires Brigade, 90th Troop Command, and Joint Force Headquarters.

In addition to supporting the needs of the OKNG, the Family Program Office (FPO) provides assistance to Service Members, retirees, veterans and their families from all branches of the military who reside in the State of Oklahoma. The FPO assists Service Members and family members, allowing them to gain a greater understanding and appreciation of the military as a whole in order to enhance their quality of life. FPO training, information sharing, referrals, one-on-one consults, seminars, workshops and Yellow Ribbon Reintegration events are incorporated into the training cycles of each command.

Family Assistance Centers (FACs) are operated by Family Assistance Specialists (FAS), and are located in Oklahoma City, Norman, Stillwater, Vance Air Force Base (Enid), Sand Springs, Broken Arrow, McAlester Army Ammunition Plant, Mustang, and Fort Sill (Lawton). FACs focus on what the Department of Defense (DoD), the National Guard Bureau (NGB), and the OKNG recognize as the “essential” services to be provided to Service Members and their families: legal, financial, health benefits, identification cards and Defense Enrollment Eligibility Reporting System (DEERS) enrollment, crisis intervention and referral, and community information and outreach. Contact with an FAS is available 24 hours a day, 7 days a week.

The Family Readiness Support Assistants (FRSAs) assist commanders in executing Soldier and family wellbeing responsibilities at the state and command levels throughout the deployment cycle. They also assist in executing Soldier and family wellbeing and benefit coordination responsibilities at the State level throughout the three phases of the deployment cycle and assist the Senior FRSA in coordinating the recruiting, training, and sustainment of the OKNG’s volunteer program, which consists of over 450 (statutory and gratuitous) volunteers Statewide.

The Joint Family Support Assistance Program (JFSAP) Team provides services, resources, and resource referral to all Service Members and family members statewide regardless of military branch of service. The team includes the following specialties: Military One Source (MOS) Consultant, Military Family Life Consultants (MFLC), Adult and Child/Youth Behaviors, Personal Financial Consultant (PFC) Specialist, Survivor Outreach Specialist (SOS), American Red Cross representative, and Oklahoma Operation Military Kids (OMK) representative.

The Yellow Ribbon Reintegration Program (YRRP) Team is responsible for coordinating and executing all DoD required Yellow Ribbon events, which bring together all the resources available to Service Members and their families. Yellow Ribbon events are conducted for each mobilizing formation, before, during and after each deployment.

The Child and Youth Coordinator and Deputy Coordinator are responsible for creating, implementing, and executing a multi-faceted program designed to function throughout the deployment cycle. The goal is to educate, inform and enhance the mental, emotional, and physical well being of children and youth of OKNG Service Members. These services are also available to children and youth of all Service Members, regardless of military branch, across the state.

We continue to support the Inter-Service Family Assistance Committee (ISFAC), as we have since 2007. The ISFAC is responsible for bringing together more than 175 various military, government and community organizations across Oklahoma in an effort to better understand the services each can provide for our Service Members and their families. The committee also works to identify Service Member and family member needs and gaps in service.

### **TRANSITION ASSISTANCE ADVISOR**

The mission of the Transition Assistance Advisor (TAA) program is to provide a point of contact and to assist Service Members and veterans in accessing all applicable veterans’ benefits and healthcare services. The TAA program also provides assistance in obtaining entitlements through the TRICARE Military Health System and access to community resources. The program is designed to serve the members of the Oklahoma National Guard and their families; however, we routinely provide services to current and former service members of all reserve components and veterans from the active component. We help Service Members and veterans navigate the numerous benefits and



entitlements in the DoD and VA systems, take the time to personally assist with honor and respect, and educate them so they understand the benefits they have earned.

### **EMPLOYMENT COORDINATION PROGRAM**

The Employment Coordination Program increases career opportunities for Oklahoma National Guard Service Members, spouses and Veterans by developing proactive positive relationships with Oklahoma employers. We connect our Citizen Soldiers and Airmen with those employers through all available channels in order to obtain stabilized careers and optimal retention.

We collaborate with Oklahoma employers who are seeking reliable, dedicated, skilled, and disciplined Soldiers and Airmen to utilize their military training, experience, and education in order to maximize the employers' organizations. We identify skill sets the employers want and seek out the service members who are a match in order to maintain a high level of confidence in our employer customer base.



### **SUICIDE PREVENTION**

The goal of our Suicide Prevention program is to preserve the strength of our National Guard, prevent further loss of life, and enhance awareness of resources available to Soldiers and family members. This effort will improve the health and discipline of the force, reduce stigma associated with seeking help and increase resiliency of Soldiers and their loved ones. This effort serves as an indication that leaders and Soldiers are determined to eliminate suicides and its devastating effects on the force. Suicide prevention is an ongoing process supported by National Guard leaders at all levels and will continue to receive priority throughout 2014.

The Oklahoma Army National Guard utilizes the Applied Suicide Intervention Skills Training (ASIST) and Ask, Care, Escort (ACE) training to provide all Soldiers with basic understanding and knowledge of potential warning signs that someone is considering suicide. These programs give all Soldiers, regardless of position or rank, the ability to recognize signs of distress and the direction to escort a Soldier to seek help.

We understand that suicide prevention is vital for our communities as well as our military. The Oklahoma National Guard has joined forces with the Oklahoma Departments of Mental Health and Education, state-based non-profit organizations and a number of corporate sponsors to teach a suicide prevention curriculum in the public schools. The project, titled "T3-Time to Talk," raises public awareness and provides tools for the prevention of suicides among young people.



### **RESILIENCE**

Resilient Soldiers and family members have developed the life and coping skills necessary to successfully handle the stressors in their lives as well as the ability to bounce back and have positive growth when a traumatic event occurs.

The Oklahoma Army National Guard utilizes the Comprehensive Soldier and Family Fitness (CSF2) program to increase the resiliency and performance of our Soldiers and family members. CSF2 is a holistic approach that trains specific resilience techniques through a program of continuous self-development. It provides instruction on specific mental and physical skills that Soldiers and family members can use to enhance performance when facing challenges, regardless of whether those challenges are in their personal or professional lives, while conducting National Guard duty in Oklahoma, or in combat.

First line leaders (FLLs) are taught how to instill and sustain these qualities in their subordinates as part of their leadership training.

To facilitate the CSF2 program, the Oklahoma National Guard currently has qualified Master Resilience Trainers (MRT) and Resilience Training Assistants (RTA), to incorporate training at the unit level and within Family Programs. The CSF2 program's focus is to integrate training to Soldiers at the unit level, focusing on the following five dimensions of resiliency: Emotional - Approaching life's challenges in a positive, uplifting, optimistic way; Social - Developing and maintaining trusted, valued relationships and friendships; Family - Being part of a family unit that is safe, supportive and loving; Spiritual - Strengthening a set of beliefs, principles or values that sustain a person; and Physical - Performing and excelling in physical activities.

### **SEXUAL HARASSMENT AND ASSAULT RESPONSE AND PREVENTION (SHARP)**

The Sexual Harassment and Assault Response and Prevention (SHARP) program reinforces the Army's commitment to eliminate incidents of sexual assault through a comprehensive policy that centers on awareness and prevention, training and education, victim advocacy, response, reporting and accountability.

The goals of the SHARP program are to provide comprehensive sexual assault prevention training to Oklahoma National Guard Soldiers and Airmen regarding their roles and responsibilities in sexual assault prevention and awareness, and to create a climate that decreases sexual assault incidents. If an incident should occur, the SHARP program ensures victims have access to sensitive and comprehensive treatment to restore health and well-being.

All Oklahoma Army National Guard Soldiers receive SHARP training, while all Oklahoma Air National Guard Soldiers receive Bystander Intervention Training (BIT). Both programs teach the warning signs that can lead to sexual assault, as well as prevention tactics that can be used to intervene in a potential assault.



## **G1, PERSONNEL AND ADMINISTRATION**

Col. Cynthia K. Tinkham  
Director of Personnel and Administration  
Com: (405) 228-5098  
DSN: 628-5098

### **MISSION**

Our mission is to plan, direct, manage, and provide Human Resource programs and services for the Oklahoma Army National Guard (OKARNG), in order to supply “Ready Soldiers” to our commanders and their formations.

### **OFFICER PERSONNEL BRANCH**

The Officer Personnel Branch is responsible for the administrative management of the Officer Corps. The Officer Corps consists of 677 officers in the ranks of Second Lieutenant through Major General and 165 Warrant Officers. The administrative management covers the entire career life cycle of the officer from commission and appointment into the National Guard, through assignments, evaluations and promotions, to retirements and separations.

### **ENLISTED PERSONNEL BRANCH**

The Enlisted Personnel Branch is responsible for the Enlisted Personnel Management System that manages over 6200 enlisted Soldiers. The Enlisted Personnel Branch establishes policies, procedures and responsibilities for mobilization, reenlistment or extension of enlistments, Soldier classification, military assignments and reassignments, discharges and promotions or reductions in grade of the enlisted Soldiers within the OKARNG.

During the past year, the Enlisted Personnel Branch played a major role in the deployment and redeployment of over 300 Soldiers that were mobilized for Operation Enduring Freedom.

### **AUTOMATION BRANCH**

The Automation Branch is made up of three sections, all designed to support the Soldiers of the Oklahoma Army National Guard (OKARNG).

Standard Installation/Division Personnel System (SIDPERS).

The SIDPERS Interface Branch (OK-SIB) is responsible for all enlisted personnel actions for the Oklahoma Army National Guard. This branch receives electronic transmittal letters, orders and personnel records from a substantial amount of various sources. The branch then verifies, validates and uploads the required data into each Soldiers

SIDPERS database record. This branch is also responsible for designing, preparing and distributing a variety of personnel accountability and management products to each level of command within the State. SIDPERS acts as the primary lead and mentoring for all Human Resources Specialists in the State. During the last calendar year personnel from this branch participated in Soldier Readiness Processing and mobilized over 423 members of the Oklahoma Army National Guard (OKARNG). OK-SIB also assumed the responsibility of returning Soldiers to the OKARNG upon the completion of a Soldier’s initial entry into training, 706 transactions returning Soldiers to state control were processed during calendar year 2013. Also we returned 1089 soldiers back to OKARNG control from deployment. SIDPERS processed 1,230 accessions throughout the year. This was accomplished while also processing over 79,523 personnel actions.

### **DEERS/RAPIDS/ID CARD OFFICE**

The DEERS/RAPIDS Section is responsible for the management and operation of the Defense Eligibility Enrollment Reporting System (DEERS) and the Real-time Automated Personnel Identification System (RAPIDS). Through the RAPIDS system we issue Government Identification Cards (ID Cards) to current military members, retirees, and authorized dependents of military members, civilian contractors, ROTC, federal technicians, state employees and emergency management personnel. The DEERS/RAPIDS Section services every branch of the Armed Forces and is used quite frequently by personnel not affiliated with the OKARNG.

This office is also responsible for entering dependents into DEERS, updating addresses, phone numbers, name changes, Medicare information, Active Duty segments and eligibility for benefits, 100% Disabled American Veterans, and many other eligible categories. TRICARE medical benefits are directly affected by DEERS input. During 2013, the DEERS/RAPIDS Section issued over 5,865 ID Cards and input thousands of DEERS transactions. This section operates and manages five DEERS/ RAPIDS workstations. Two systems are set up and in operation at the Regional Training Institute (RTI), OKC. One system is on loan to the Navy and Army Reserves and is functioning in Broken Arrow Armed Forces Reserve Center. And two systems are on loan to the Oklahoma Air National Guard and are operated at the Tulsa Air Guard and Will



Rogers Air Guard locations. The ID card section operated by the Joint Force Headquarters provides support for Soldier Readiness Processing events ensuring deployment preparedness and also provides other support for units upon request.

## **PERSONNEL ELECTRONIC RECORDS MANAGEMENT SYSTEM (IPERMS)/ARCHIVED RECORDS**

The iPERMS/Archived Records Section is responsible for the initiation, maintenance and update of all electronic military personnel records for OKARNG Soldiers utilizing the Integrated Personnel Electronic Records Management System (iPERMS). The Archived Records manager receives and processes requests for military and medical records on current and discharged members from individual Soldiers, Members of Congress, the Social Security Administration, and Department of Veterans Affairs. During calendar year 2013 there were 6081 batches posted to iPERMS with 42212 documents consisting of 72785 pages for current OKARNG Soldiers processed through iPERMS. Also iPERMS processed 6100 Problem Resolution cases, and the Archived Records Manager received and processed over 1500 records requests.

## **MEDICAL BRANCH**

Office of the State Surgeon

The Office of the State Surgeon is located in Oklahoma Joint Force Headquarters. The mission of this office is to promote medical readiness, medical policy, training, sustainment, credentialing and medical mobilization operations for the OKARNG. The State Surgeon is a traditional (not full-time) Guard position and serves as special medical advisor to The Adjutant General.

The State Surgeon has oversight for all medical programs for the OKARNG. The State Surgeon serves on the Medical Advisory Council, comprised of the 54 State/Territory Surgeons, to the Army National Guard Chief Surgeon. In addition, the current State Surgeon is one of 14 State Surgeons to sit on the Medical Advisory Council Executive Committee and meets with the Army National Guard Chief Surgeon and other Army Medical leaders on a quarterly basis.

The Deputy State Surgeon oversees and manages the OKARNG medical readiness programs, proficiency training, provider credentialing compliance, medical equipment and mobilization requirements and implements guidance from the Chief Surgeon's Office at National Guard Bureau for all medical assets within the State.

### **Medical Readiness.**

The Deputy State Surgeon coordinates Medical Readiness activities for the OKARNG. The Medical Readiness budget for fiscal year 2012 totaled \$1,665,000. These funds made it possible to increase and maintain medical readiness by coordinating pre-deployment health activities, annual health assessments and post deployment health screenings to assist OKARNG Soldiers with achieving and maintaining positive physical and mental health goals for successful military careers.

Three Behavioral Health Case Managers have recently been added to the Office of the State Surgeon in order to address Soldier's behavioral health issues.

### **Medical Detachment.**

The Deputy State Surgeon coordinates routine medical and dental assessments with the assistance of the OKARNG Medical Detachment and contract services. The Medical Detachment is a mobile unit comprised of Physicians, Physician Assistants, Nurse Practitioners, Nurses and Medics that provide immunizations, blood typing, HIV screenings, dental examinations and annual health assessments throughout the State to identify and address health concerns of OKARNG Soldiers.

### **Dental Readiness**

Dental evaluations are performed annually. The exam consists of four bitewing x-rays and a panoramic image of the mandible. Dental classifications are determined after an extensive oral exam is performed.

### **Medical and Dental Data Capture**

The Medical Protection System (MEDPROS) database provides the Army a comprehensive tracking and reporting tool to manage all medical and dental readiness statistics. Administrative personnel can create and download reports using real-time data to identify unit medical and dental readiness. The National Guard MEDPROS reporting displays the health and fitness status for each Army National Guard Soldier.

### **68W Medic Program.**

The Army has increased its training requirements for medics. The Office of the State Surgeon oversees the 68W (Medic) sustainment program to provide highly skilled and knowledgeable medics to be more capable first responders on the battlefield.

### **Provider Credentialing.**

Providers are reviewed on a biannual basis to ensure both dental and medical professionals are granted the appropriate practicing privileges, meet continuing education requirements for licensing and obtain appropriate levels of medical oversight from their medical superiors.

## **EDUCATION SERVICES OFFICE**

The mission of the Education Services office is to plan, direct and administer all voluntary civilian education personnel programs for the Oklahoma Army and Air National Guard. The Education Services Office (ESO) provides support to the Oklahoma National Guard strength accession and maintenance while providing continuing education opportunities for Oklahoma Army and Air National Guard (OKARNG/ANG) service members. Education benefits are a substantial incentive to join the Oklahoma National Guard.

The ESO is responsible for managing several Select Reserve Incentive cash bonus programs, the Student Loan Repayment Program and the Federal Tuition Assistance Program. These programs continue to be a major source of federal dollars flowing directly into Oklahoma through

cash payments directly to service members and to State-funded and private institutions of higher education. During the past year incentive payments have been made to 401 service members and totaled over \$2.5 million.

The ESO made 526 payments towards service member's student loans totaling over \$350,000 through the Student Loan Repayment Program. 504 Soldiers contracted and became eligible for the Select Reserve Montgomery GI Bill. Additionally, 123 Soldiers contracted for the Montgomery GI Bill Kicker Program. 308 OKANG Airmen and 2,375 OKARNG Soldiers participated in the State Tuition Waiver Program with an estimated \$3.6 million in benefits. The Federal Tuition Assistance Program paid over \$544,000 throughout the past year in order to help 358 service members with their post-secondary education expenses.

The ESO administered the Armed Forces Qualification Test and/or the Selection Instrument for Flight Training Test for 68 service members representing various military branches/components in order to qualify to become OKARNG officers/warrant officers and Army flight warrants. Additionally, the ESO briefed or counseled over 2,800 Soldiers regarding their veteran's or membership benefits whether through office walk-ins, requested briefings, scheduled events, or upon the Soldier's return from deployments.

Despite the continued deployments, the numbers of payments and service members participating in these programs have remained at high levels, which reflect the desire of our service members to continue their pursuit of voluntary education. The State Tuition Waiver Program for those attending State colleges and universities is an invaluable tool in our recruiting and retention efforts.

### MILITARY FUNERALS HONORS

The mission of the OKARNG Military Funeral Honors (MFH) program is to provide military funeral honors to the highest of standards within accordance of regulations set forth by the Congress of the United States, the Secretary of Defense, and the National Guard Bureau. Funeral mission requests can be received from funeral homes, family requests, and requests relayed down from the Fort Sill Casualty Assistance Center (CAC).



The ability to provide military funeral honors to all Oklahoma Army veterans is a far reaching task that highlights the service of our veterans to their country, state, community and family. In fiscal year 2013, the MFH program performed 1,269 distinct honors utilizing 2155 traditional National Guard Soldier work days (M-Days). In comparison, fiscal year 2008 saw 779 honors performed using 521 M-Days.

The MFH program works with Veteran Service Organizations, Funeral Homes, and the Oklahoma Funeral Directors Association in educating the public in the MFH functions, training, and programs. It is the duty of the

OK-MFH Program to see that every Oklahoma Veteran receives the honors they have earned and are entitled. It is the honor to provide Oklahoma Veterans and their families with dignified funeral honors performed to the highest of standards.

### RECRUITING AND RETENTION COMMAND

The Recruiting and Retention Command (RRC) is manned with both full-time and traditional personnel consisting of 105 Active Guard/Reserve (AGR) Soldiers, eight Federal Technicians, 27 Active Duty for Operational Support (ADOS) Soldiers and 9 civilian contractors. The RRB also is responsible for the training and shipping to Basic Combat Training another 850 traditional guardsman annually.



The mission of the RRC is to enhance the strength of the Oklahoma Army National Guard through continually identifying, accessing, preparing and retaining qualified Soldiers to provide a ready force. The RRC accomplished that mission by accessing 1038 Soldiers into the OKARNG in fiscal year (FY) 2013.

The RRC is organized into a headquarters element and a field force. The headquarters element consists of 31 personnel with the duties of management and personnel services, training, automation, marketing and supply. The field force has a total of 82 personnel divided into five Enlisted Area Recruiting & Retention teams, an Education Team, an Officer Strength Management Team, three Guard Officer Leadership Development (GOLD) Programs, Unit Career Counselors and the Recruit Sustainment Program (RSP) with four training sites.

### RECRUIT SUSTAINMENT PROGRAM (RSP)

Four RSP sites are an integral part of each Recruiting and Retention Team, charged with the training and administration of all initial entry Soldiers until they become qualified in their Military Occupation Specialty. The RSP's population averages about 850 trainees. Each of the four separate company level subordinate units are supervised by an RSP Readiness NCO and are manned by two full time personnel, which are augmented by RRNCOs as required.



### OFFICER STRENGTH MANAGEMENT (OSM)

The Officer Strength Management (OSM) Office consists of one Officer Strength Manager specializing in recruiting Basic Branch Officers, a Warrant Officer Recruiter, and an Army Medical Department Strength Manager. Within this section the Officer Candidate School Preparation Course Team prepares prospective officer candidates for Officer Candidate School.

The OSM is also the liaison with the Reserve Officer Training Corps (ROTC) programs throughout the State of Oklahoma and oversees the three Guard Officer Leadership Development (GOLD) Programs located at



East Central University, Southwestern Oklahoma State University and Northwestern Oklahoma State University. The OK-RRB has also received authorization to open a new GOLD program at Rogers State University in the Fall of 2014. The RRC is operated with federal funds and with state and federal support for field office space located primarily within local OKARNG armories and Armed Forces Reserve Centers. Additional space is provided in storefront recruiting offices located in areas that do not have armory space available.

A total of approximately \$5.5 million of appropriation was provided for and expended toward successful strength maintenance of the OKARNG in Fiscal Year 2013. These expenditures include the costs associated with the operation of a General Service Administration (GSA) vehicle fleet of 110 vehicles, mobile and land line telephone expenses, automation requirements, advertising and marketing expenses and other operating cost associated with recruiting, retention and attrition management activities.



## **J2 MILITARY INTELLIGENCE**

Col. Bobby L. Yandell  
Director  
Com: (405) 228-5268  
DSN: 628-5268

### **MISSION**

The Intelligence Branch concentrates on three areas: Personnel Security, Physical Security and Operational Security. In Personnel Security, we focus on maintaining the state's Soldiers and civilian workforce security clearances, ensuring all personnel maintain the appropriate level of clearance to perform their function. Over 300 clearances were processed FY13.

The Personnel Security chief also maintains official passports used for official government travel outside the United States.

In Physical Security, we focus on training Physical Security Inspectors down to the Battalion level. This training allows each unit to understand and maintain all our facilities to DOD standards. The Physical Security branch chief also conducts assistance visits with all units in the state to ensure compliance and assist in problem areas.

In Operational Security, we maintain a roster of trained staff down to Battalion level to ensure operational security measures of each commander are met and to assist each command with developing their operational security plan.



## **J3, PLANS, OPERATIONS, TRAINING, AND MILITARY SUPPORT**

Col. David V. Jordan  
Director  
Com: (405) 228-5080  
DSN: 628-5080

### **MISSION**

Assist The Adjutant General and Director of the Joint Staff with developing, promulgating and implementing joint operational policy, plans, concepts and strategy related to war fighting, peacetime international activities,

and the federal and state homeland security and civil support missions, of the Oklahoma National Guard. Represent The Adjutant General in Department of Defense, international, interagency, intergovernmental, and non-governmental forums. Act as The Adjutant General/

Director of the Joint Staff channel of communication on all G-3/J-3 issues. Coordinate with National Guard Bureau, Oklahoma National Guard Service Components, and other services within the state, the states/territories, and others as appropriate. Advise and assist The Adjutant General/Director of the Joint Staff with joint, combined, and multinational training, exercises, joint doctrine, interoperability, deliberate and programmatic planning matters. Function as staff proponent for Joint Force Headquarters – Oklahoma joint force development, operational planning, joint doctrine, education and professional development, training exercises, readiness, and assessment.

### **TRAINING BRANCH**

The purpose of the Training Branch is to oversee the State's training program for all units assigned to the Oklahoma National Guard to ensure that well trained and qualified Soldiers are ready when called upon, whether for the defense of the homeland, or to deploy to a foreign country in defense of the freedoms enjoyed in this country. Our strength continues to be the citizen Soldiers and the skills they bring to the Oklahoma National Guard from their civilian workplace.

Their special skills and unique abilities to adapt to the ever-changing technologies and requirements to fight the Global War on Terrorism continue to highlight the National Guard as the most cost-effective option available to the taxpayer as a national defense expenditure.

### **SCHOOLS BRANCH**

The schools branch sent 615 Soldiers to \$5.8 million worth of military training. The training included military occupational specialty training, professional military development training, and mobilization requirements training. This training is a critical piece in ensuring Oklahoma Soldiers develop the skills necessary to execute our state and federal missions.

### **BUDGET BRANCH**

The budget branch managed \$11.2 million that was allocated for Annual Training, \$25.6 million that was used for Inactive Duty Training, and \$3.1 million in Overseas Contingency Operations. These amounts included funding for the 120th and 1220th Engineer Battalions, 1245 Truck Co. and the 158th FA Battalion deployment to Afghanistan.

These funds were instrumental for pre-mobilization training to ensure these Soldiers were trained properly and ready to conduct missions in theater.

### **ORDERS/AMMUNITION STORAGE**

During the course of training year 2013, the J3 published approximately 18,200 orders ranging from mobilization orders to special project orders. These orders are mission critical for the Soldier, unit, and the National Guard to track and pay what mission each Soldier has completed. During training year 2013 the J3 distributed approximately \$10,688,595 and 2,463,177 various rounds of ammunition to the Oklahoma National Guard, which is used for weapons qualification, pre-mobilization training, and weapons familiarization/skills training.

### **MOBILIZATION/READINESS BRANCH**

The Mobilization and Readiness Branch has the two primary responsibilities of Mobilization and Force Management.

### **MOBILIZATION**

2013 was a high Optempo mobilization year for the Oklahoma Army National Guard. Eight units either mobilized or were preparing to mobilize, to include Detachment 46, a C23 "Sherpa" unit in support of the Horn of Africa mission. The 120th Engineer Battalion, C Company/2-149 (UH60 Blackhawk Aviation Company), 1245 Transportation Company, B Company /2-149 Aviation (CH47 Chinook Aviation Company), 1220th Engineer Company, Battery A/1-158 FA BN (HIMARS) and the 171 Target Acquisition Battery were mobilized to Afghanistan in support of Operation Enduring Freedom. There are over 520 Soldiers in the Oklahoma Army National Guard assigned to these units.

Around half of mobilized Oklahoma Army National Guard Soldiers returned from these mobilizations in 2013. The returning units included, Detachment 46, 120th Engineer Battalion, C Company/2-149 and 1245 Transportation Company. Now, in the early months of 2014, 1220th Engineer Company and B Company /2-149 Aviation will return from their successful missions in Afghanistan. We are also preparing the B Battery/1-158 FA BN (HIMARS) and the 171 Target Acquisition Battery for deployment to Afghanistan in support of Operation Enduring Freedom. There are 74 Oklahoma Army National Guard Soldiers assigned to these units.

### **FORCE MANAGEMENT**

Force Management includes the functional areas of force structure, stationing, equipping, and reporting mobilization readiness.

During 2013, the Force Management office conducted multiple organizational authorities based on either new construction or remodeling of Multi-Unit Readiness Centers. Over the past 4 years, the Base Realignment and Closure Commission resulted in 59 of the Oklahoma Army National Guard's 123 units being moved from 28 different locations, relocating to seven new Armed Forces Reserve Centers and 12 existing armories. Twenty-six armories were closed or turned over to local government authorities, saving a substantial amount of money on maintenance and utilities on these outdated facilities.

In addition to modernization of our force's facilities, equipment modernization is an ongoing process. During fiscal year 2013, the Oklahoma Army National Guard conducted more than 20 New Equipment fielding and Training (NET) events. Over 300 Soldiers were trained on the new equipment, executing a training budget in excess of \$600,000.

The Force Management office also develops the Force Structure Strategic Plan (FSSP) in conjunction with The Adjutant General's vision of the future of the Oklahoma Army National Guard. The FSSP's purpose is to ensure the Oklahoma Army National Guard is capable of

operating in full spectrum operations at home and abroad and can rapidly transition between missions with the appropriate force mix and capabilities.

Our force structure goal is to maintain a balance of Combat, Combat Support, and Combat Service Support capabilities. These capabilities are to support the Governor and the State of Oklahoma in Homeland Defense and Security and also the needs of the President of the United States and the nation fighting in Overseas Contingency Operations.

This branch also monitors Oklahoma Army National Guard forces in the Army Force Generation (ARFORGEN) Model. The Army's intent is to organize, train, equip, source, mobilize, and deploy whole, cohesive units that are ready to execute their mission. Units proceed through the ARFORGEN stages of Reset, Train/Ready and Available to meet operational requirements with increased predictability. ARFORGEN allows the Army to allocate resources by a unit's designed mission and purpose so that all units have what they need to fight and win when it's their turn to deploy.

The Mobilization and Readiness Branch continues to support the State and Nation by improving the readiness and capabilities of the units of the Oklahoma Army National Guard. Simply stated, all efforts are directed at ensuring our Soldiers and units are ready to provide support as needed and have the necessary equipment, capabilities, facilities, funding, training, and personnel to accomplish all assigned missions.

## **MILITARY SUPPORT**

The Director of Military Support (DOMS) is The Adjutant General's principal advisor and tasking authority for the direction and control of Oklahoma Army and Air National Guard activities in support of domestic operations. In this capacity, the DOMS and his/her staff provides the following:

- (1) Promotes shared situational awareness of domestic operations conducted within the state of Oklahoma by the Oklahoma National Guard to The Adjutant General, the National Guard Bureau, and joint/interagency partners.
- (2) Obtains and packages information to promote understanding of the operational environment and facilitate senior leader decision-making.
- (3) Upon request, provides tailored Oklahoma National Guard staff and force support to outside States/Regions impacted by domestic emergencies.
- (4) Provides coordination of policy and programs aimed at enhancing Oklahoma National Guard joint domestic operations, law enforcement support, force protection, antiterrorism, physical security and domestic threat information.
- (5) Operates a Joint Operations Center (JOC) to

oversee National Guard Civil Support domestic operations as required from local agencies.

The Joint Operations Center (JOC) receives plans and executes missions from the Governor through the Oklahoma Department of Emergency Management (OEM) to provide relief, support, and security to the citizens of Oklahoma. It serves as the Oklahoma National Guard's primary communications node for domestic operations and proactively exchanges information concerning Oklahoma National Guard domestic operations. It also leverages collaborative tools and reporting across all domains to enhance shared situational awareness and a common operating picture of Oklahoma National Guard current operations and capabilities for domestic missions.

The Oklahoma National Guard provided civil support to seven different events in support of the citizens of Oklahoma during 2013.

- (1) January: Aviation wildfire suppression standby
- (2) February-March: Winter Storm Support / Stranded Motorist Recovery
- (3) April: OKC Memorial Marathon / Security and Threat Monitoring
- (4) May-June: Moore Tornado / Security, Humanitarian Aid, and Tentage/Water Support
- (5) June-July: Okfuskee Water Support
- (6) July-August: Walters Water Support
- (7) December: SE OK Winter Storm Support / Stranded Motorist Recovery, Debris Clearance Teams, and FEMA generator standby

Within these events the Oklahoma National Guard conducted approximately 50 separate missions utilizing two UH-60 rotary-wing helicopters, seven portable water trailers (buffalos), four water distribution systems (Hippos), three trailer-mounted generators, and numerous High Mobility Multipurpose Wheeled Vehicles (HMMWV) and Light Medium Tactical Vehicles (LMTV). Over the course of the year, approximately 1,100 Oklahoma Army and Air National Guard service members were mobilized, totaling approximately 10,500 man-days.

In 2013, the Military Support Branch also planned and executed a multi-military organization / civilian agency natural disaster and chemical, biological, radiological, nuclear and explosives (CBRNE) Exercise named "Joint Eagle". The exercise set the stage with massive tornados affecting the Tulsa metro area, multiple rural communities, and Camp Gruber Maneuver Training Center in Braggs, Oklahoma. It brought together response forces from the Oklahoma Army and Air National Guard, military forces from four other states, and seven civilian agencies; totaling approximately one-thousand personnel.

The DOMS also has responsibility for Force Protection to the Oklahoma National Guard as well as a responsibility



to the Governor to provide forces for critical infrastructure protection and homeland security. The Anti-terrorism (AT) Section within the Military Support Branch conducts the following actions:

(1) Collect, analyze, and disseminate threat reports from all source intelligence in a timely manner to protect personnel, family members, and all facilities of the Oklahoma National Guard.

(2) Assess and reduce risks through vulnerability assessments.

(3) Increase AT awareness in every Oklahoma National Guard Soldier, civilian, and family member.

(4) Maintain defenses in accordance with the current Force Protection Condition (FPCON).

(5) Continue strong civil/military partnership for terrorist incident crisis with the Oklahoma Information Fusion Center.

(6) Educate all units on terrorism threats and incident response plans through state level guidance.

(7) Conduct regular exercises to evaluate and assess AT plans.

Partnerships between our fellow state agencies were strengthened during this year to include stronger working relationships with the Oklahoma Office of Homeland Security and the Department of Public Safety. Our intelligence and security specialists constantly monitor the world, national and regional situation in an effort to be prepared to deter and defend Oklahoma from any foreign or domestic threat.

A huge amount of time and effort is invested preparing plans to defend our state against terrorist operations, attacks using weapons of mass destruction and the vital protection of our critical infrastructure. Military Support personnel are actively engaged in the Oklahoma Information Fusion Center, local Threat Working Groups and Emergency Management meetings throughout the state.

The Oklahoma National Guard stands ready to provide fully trained units, Soldiers and Airmen, to perform as force multipliers for civil authorities. We are prepared to mobilize and deploy within the state to protect life, property and provide special services to preserve peace and order.

### **THE 63RD CIVIL SUPPORT TEAM - WEAPONS OF MASS DESTRUCTION (CST-WMD)**

The 63rd Civil Support Team-Weapons of Mass Destruction (CST-WMD) supports civil authorities at domestic Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) incidents by identifying CBRNE agents and/or substances, assessing current and projected consequences, advising on response measures and assisting with appropriate requests



for additional support. This includes the intentional or unintentional release of CBRNE substances caused by natural and man-made disasters that result or could result in the catastrophic loss of life or property. The 63rd CST-WMD is fully capable of permit required confined space search and rescue, collapsed structure search and rescue, and light ropes rescue.

### **CST-WMD TEAM STRUCTURE AND TRAINING**

The CST, organized into six sections: Command, Operations, Communications, Administrative/Logistics/Decontamination, Medical/Analytical, and Survey, consists of 22 full time Oklahoma Army and Air National Guard men and women, with 15 different military specialties. Trained at or above the Hazardous Material (HAZMAT) Technician level, each member receives over 1,000 hours of training in Chemical, Biological, Radiological, Nuclear (CBRN) incident response and is trained in the Incident Command System.

Additionally, all members are combat lifesaver qualified and have specialized training in search and rescue, ropes rescue, and confined space/collapsed structure operations. The CST is evaluated and recertified every 18 months by the Army North (ARNORTH) CST evaluation program.

The majority of the individual and collective training is conducted by the U.S. Army Chemical School, Defense Nuclear Weapons School, Federal Emergency Management Agency, National Fire Protection Agency, Environmental Protection Agency, Federal Bureau of Investigations, and the Department of Energy.

### **CST-WMD EQUIPMENT**

The CST enhanced its CBRNE capabilities in 2013 by training, procuring and fielding new state of the art air sampling equipment. Future projected fielding events include a new personal radiation dosimeter wristwatch, a new Civil Military Operations Trailer, a new ADVON package and an upgrade to the current Unified Command Suite.

The CST maintains capabilities that are unique to first responder agencies, which include:

(1) The Advanced Liaison Vehicle (ADVON) is a mobile communications platform which provides the on-scene incident commander with immediate internet, phone and interoperable communications.

(2) The Unified Command Suite (UCS) is a standalone communications platform which operates in urban or undeveloped environments, provides interoperable voice/data and video communications (non-secure and secure), provides reach-back to fixed laboratories and other technical agencies, assists the Incident Command with requests for support and incident response, and provides a real time incident common operating picture.

(3) The Analytical Laboratory System (ALS) is the primary platform for field laboratory analysis, and is the single most significant difference between the CST and other response agencies and organizations. It is

utilized to analyze and identify unknown Chemical, Biological, Radiological (CBR) samples on-site in a field environment, assess potential consequences, advise the Incident Command on presumptive analysis, send presumptive results to reach-back labs for confirmation, prepare samples as evidence in the event of a criminal or terrorist incident; and prepare, extract, analyze, and store environmental samples.

#### **CST-WMD OPERATIONS:**

In 2013, the CST planned and executed numerous realistic and mission-focused training events which included Table Top Exercises (TTX), Situational Training Exercises (STX), and Field Training Exercises (FTX) throughout different locations within the state.

It planned and/or executed real world missions within the state, including CBRNE detection support for the Oklahoma City Marathon, University of Oklahoma



Football games, preliminary analytical determinations for the local Federal Bureau of Investigation field office, and radiological assessments of possible unidentified radiological contaminants in Northeast Oklahoma.

The CST also provided equipment and manpower to the New Mexico, Arkansas, Texas, Alabama, and Hawaii CSTs during their Regional Response Management Program (RMP) cycles and major exercises; provided capability briefs and equipment displays to the Tulsa Police Department Incident Management Team, the Leflore County Emergency Management Expo, and participation in the National Domestic Preparedness Workshop and numerous large scale exercises with the Department of Homeland Security CBRNE entities.

During 2013 the CST was recertified to conduct its mission by successfully executing its Standard Evaluation and Assessment Team (SEAT) evaluation in September.

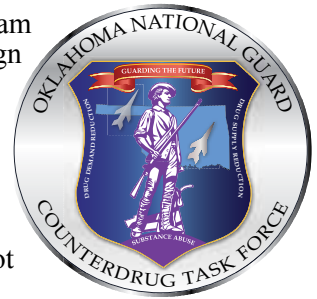
#### **CST-WMD COORDINATION:**

The CST continues to work with local, state, federal and military responder agencies by providing capabilities briefs, opportunity training, HAZMAT technical training and joint training exercises and opportunities. These activities continue to improve the 63rd Civil Support

Team's abilities to respond to any potential incidents within the state of Oklahoma and throughout the Continental United States.

#### **OKLAHOMA COUNTERDRUG PROGRAM**

The Oklahoma National Guard Counterdrug (OKNG-CD) Program conducts a full spectrum campaign that bridges the gap between Department of Defense and Federal, State, Tribal and local Law Enforcement Agencies (LEAs). In a time of reduced funding the OKNG-CD provides resources that would normally not be available to these agencies.



The program's goal is to reduce the influx of illicit narcotics to the State of Oklahoma, while ensuring that the state provides drug free military force to support federal, as well as state active duty missions.

OKNG-CD personnel work at all levels of government to anticipate, deter, and defeat threats in order to enhance national security and protect our society. The Soldiers and Airmen of the OKNG-CD Program are Always Ready, Always There – to provide the support necessary to help rid our state of illegal drugs.

The Oklahoma National Guard Counterdrug Program, operating under the Governor's approved Counterdrug plan, provides direct support to federal, state, tribal and local LEAs, and community-based organizations that are involved in a multi-front battle against drugs and drug-related violence.

This multi-faceted team is directly involved in counterdrug operations focused on supporting our State's government with interdiction and intervention.

**AVIATION OPERATIONS** – In 2013 the OKNG-CD Program bid farewell to the legacy OH-58 Kiowa Aircraft. This aircraft had been the workhorse for the program, since its inception in 1982. However, its 1960s vintage airframe had outlasted its usefulness and was forced to make way



for a newer and better airframe. In May of 2013 the OKNG received four UH-72 Lakota Aircraft. The UH-72 aerial system will enable the National Guard Counterdrug helicopter aircrews to support law enforcement with improved aerial observation, photographic imagery, full motion video and interagency communications. With this new aircraft the OKNG-CD will be better prepared to support the LEAs and deter the inflow of illegal drugs to the State of Oklahoma.

The Oklahoma National Guard Counterdrug Program directs the Counterdrug Aviation Task Force (CD AVN TF) that is manned with the four UH-72s. In 2013, the CD AVN TF provided over 420 hours of helicopter support to nine LEAs. NGOK-CD aircraft are especially significant in the eradication of outdoor marijuana production in Oklahoma. With the assistance of OK CD AVN TF, the Oklahoma Bureau of Narcotics seized over two million dollars worth of cultivated marijuana during 2013.

**INTELLIGENCE SUPPORT** - Investigative Criminal Analyst (CA) support continues to be the most valuable support provided by NGOK-CD. Analyst support greatly enhances the ability of counter narcotics LEAs in the State of Oklahoma. The CA mission focuses on four core competencies: link analysis, document and telecommunications exploitation, commodity/financial transaction analysis and drug-trafficker case construction.

NGOK-CD analysts create graphs, charts and maps, conduct toll and financial transaction analysis and develop case information of suspected drug-trafficking individuals and organizations. They also assist in the development and maintenance of operational criminal intelligence databases that allow for the preparation of reports necessary for successful prosecutions.

In 2013, NGOK-CD provided daily criminal analyst support to the Federal Bureau of Investigation (FBI), the Drug Enforcement Administration (DEA) Oklahoma City and Tulsa Offices, and monthly analyst support to the Oklahoma Information Fusion Center. These criminal analysts utilize their unique military intelligence training and capabilities to provide critical analysis to the agencies they serve. These analysts act as force multipliers to supported LEAs and significantly contribute to the successful accomplishment of their mission.

The CA support provided by NGOK-CD led to the seizure of over three million dollars in drugs, three and one half million dollars in drug trafficking proceeds and the arrest of 204 drug traffickers in Oklahoma in 2013. Federal, state, tribal and local LEAs in Oklahoma continually request additional CA support to enhance their capability and ability to disrupt and dismantle Drug Trafficking Organizations (DTOs) in Oklahoma and across the nation. In 2013 OKNG-CD had four full-time CAs and one part-time CA in support of LEAs in Oklahoma's fight against illicit drugs.

In 2014 the number of CAs has increased to seven full time CAs and one part-time CA. The goal in the out years is to provide support to all LEAs with either full-time or part-time CA support.

## **PREVENTION, TREATMENT AND OUTREACH**

**(PTO)** - The Oklahoma National Guard remains committed to maintaining a drug-free force and realizes that substance use by service members negatively impacts military discipline, individual performance and combat readiness. Illicit drug use and high-risk alcohol abuse affects not only the Soldiers and Airmen, but unit morale, performance, safety and readiness.

The Prevention, Treatment and Outreach (PTO) initiative was established within the National Guard Counterdrug Office in response to a directive from the Office of the Secretary of Defense to enhance efforts to further deter illicit drug use and increase awareness about the potential abuse of legal substances among Army and Air National Guard Service Members. Since its inception, the PTO program has provided prevention education to over 8,000 service members and referred those in need to prevention and treatment services. The PTO program is committed to changing lives and changing the Guard by providing peer supported "Soldier Care" to service members and creating a culture of responsible choices that are compatible with the core National Guard values. However, in 2014 PTO Program will no longer be administered by the OKNG-CD Program and will be administered by the NGOK-G1 Office.

## **INTERNAL JOINT SUBSTANCE ABUSE TESTING**

- The Oklahoma National Guard Counterdrug Joint Substance Abuse Prevention (JSAP) Office works to detect and deter substance abuse among service members in the Oklahoma National Guard. In 2013 fifty percent of Oklahoma National Guard endstrength was required to take a urinalysis test. The NGOK-CD JSAP Office develops a random roster of Soldiers and Airmen who must complete the sample; the sampling is completed by Unit Prevention Leaders (UPLs) and is then sent to the JSAP Office for Quality Control checks. Once the checks are complete and all urine samples are deemed to meet standards they are then forwarded to Department of Defense Laboratory at Ft Sam Houston, TX. Results for the sampling are then sent to the JSAP Office for disposition.

In 2013 5,526 urinalysis tests were administered by OKNG-CD-JSAP Office. During 2013 the office also conducted 10 UPL courses and trained 98 new UPLs. Having trained and dedicated UPLs is the key to having to preventing substance abuse within the Oklahoma National Guard. In 2014 testing requirements have increased to random testing of 100% of the state end strength.

## **J5/7 JOINT - PLANS, TRAINING, POLICY, AND JOINT EXERCISE DIRECTORATE**

This directorate's mission is primarily focused in assisting The Adjutant General and Director of the Joint Staff, with developing, promulgating and implementing joint operational policy, plans, concepts and strategy related to the war fight, peacetime international activities, and the federal and state homeland security and civil support missions of the Oklahoma National Guard. The J5/7 represents The Adjutant General in Department of



Defense, international, interagency, intergovernmental and non-governmental forums; acts as The Adjutant General/Director of the Joint Staff channel of communication on all J-5/7 issues; and coordinates with National Guard Bureau, Oklahoma National Guard service components, and other services within the state, the states/territories, and others as appropriate.

Furthermore, the J5/7 advises and assists The Adjutant General/Director of the Joint Staff with joint and combined / multinational training / exercises, joint doctrine and interoperability, deliberate and programmatic planning matters, as well as functions as staff proponent for Joint Force Headquarters - Oklahoma joint force development, operational planning, joint doctrine, education and professional development, training exercises, readiness, and assessment.

### STATE PARTNERSHIP PROGRAM

The Oklahoma State Partnership Program with Azerbaijan allows the Oklahoma National Guard to implement and advance U.S. foreign policy goals and objectives in specific regions of the world, while directly sustaining the National Military Strategy and U.S. objectives to support international security, democracy, humanitarian values, and regional stabilization.



The joint venture places Oklahoma National Guard leaders on the stage with leaders from the Office of the Secretary of Defense, Department of Defense, Combatant Command, and U.S. State Department in shaping and supporting U.S. events and joint activities in partner countries and in opening access to funding from multiple federal sources from the Department of Defense and State Department. State and civic leaders are afforded opportunities to partner in creating public value locally, domestically, and internationally.

The Azerbaijan-Oklahoma international partnership gives Oklahoma National Guard units and teams the chance to deploy, work and train with foreign militaries in joint and multinational force environments.

This program provides multiple individual growth opportunities for both Oklahoma National Guard members and civilian agency members from Oklahoma while making it a potential recruiting and retention asset for the Oklahoma National Guard. Our cooperative endeavor also establishes relationships and networking throughout Combatant Command Headquarters in Europe to potentially support all other Oklahoma National Guard activities in that Combatant Command Area of Responsibility.

As the U.S. participation in Iraq and Afghanistan winds down, our partnership provides continued opportunities to work with our international coalition partners. The

Oklahoma National Guard continues to balance support to multiple global contingencies and our state and region responding to natural or man-made disasters. Simultaneously, the Oklahoma National Guard provides measurable means to support international interests, goals and objectives through engaging our internal resources and our interagency partners.

During the last year we continued to build on our partnership with Azerbaijan in both the military and civilian arenas. We have continued to assist the Azerbaijan Armed Forces in their efforts to become more compatible with NATO, as well as their continued efforts to support the United States with troop deployments to Afghanistan.

Our focus has been in areas of staff development for their military officers, deployment preparation and planning, disaster response and consequence management, and aviation safety. Our key civilian engagement initiatives this past year have been in relationship building and education. We have partnered with state education and research institutions in an effort to help Azerbaijan develop key education and national security capacity. We continue to make strides in relationship building with the Oklahoma University Medical School and the Oklahoma State University Agricultural Department and their counterpart education facilities in Azerbaijan.

We are facilitating a third visit to Oklahoma by the Azerbaijan Ambassador to the United States that will build on the ongoing opportunities for new collaboration in government, education, and commerce for our state. These interagency, international and academic exchanges offer niche educational opportunities that our local universities can offer to their professors and students while diversifying their areas of expertise.

These collaborative efforts between the Oklahoma National Guard and non-government organizations provide much needed expertise to the Azerbaijani leaders as they attempt a complete overhaul of their national education and free market economy systems.

### JOINT TRAINING AND EXERCISE

This Directorate works with our State National Guard units, the National Guard Bureau J7, and United States Northern Command to develop Joint Training and Exercise opportunities for the Oklahoma National Guard and other state agencies. These programs by design are intended for preparedness and support of state and other interagency entities during domestic emergencies and homeland defense.

These Joint Training and Exercise events support the Joint Force Headquarters essential tasks and operational capacity for a Joint Force.

This last year we hosted a 5 state regional disaster response exercise in Oklahoma that involved several of our state agencies and first responder entities along with Federal response agencies. Exercises like this help to

better prepare all agencies in our state to better respond to state level responses of all types.

## JOINT PLANNING

The Directorate also facilitates the development of Joint and Functional plans for the Joint Force Headquarters. All plans are intended to facilitate operational improvements, preparedness, and overall readiness of the Joint Force. Building off of our last exercise, we continue to update our response plan to provide Oklahoma with the best response with a balance of resources.

Oklahoma National Guard's ability to team with our interagency partners to prevent, prepare, and respond to acts of terrorism or other homeland defense threats within our state, region, and nation remains paramount, the J5/7 continues to support our key strategic goals of joint readiness.

We have met with outside agencies to continue to develop our unified functional contingency plans in order to support the overall preparedness of the Oklahoma National Guard and as an agency of response to a possible threat.

This joint effort ensures the continuity of operations not only throughout the Guard it also prepares an action plan for the Guard to support outside agencies such as the Oklahoma State Department of Health, Oklahoma Emergency Management and the Department of Public Safety.

The Joint Plans Division continues its efforts to ensure unity of effort among our state and within our region. In a joint effort with the other states, the Joint Plans Division is actively working at the national level to facilitate coordination, collaboration, and information sharing with states affected by natural disasters, such as hurricanes and earthquakes, to ensure our mitigation strategies and capabilities are most current in support of the citizens of Oklahoma.

The J3 Operations Directorate and the J5/7 Plans and Training Directorate are actively developing the capability and mission requirements in which to employ a Joint Task Force that will serve in domestic operations response. The Joint Task Force is a command and control unit designated to support the needs of the incident commander during a large scale civil response event.

This entity facilitates the flow of information between Joint Force Headquarters – Oklahoma, the deployed units, and the requesting civil agencies. The organization of the Joint Task Force is mission-dependent based on troop activation and incident commander needs.

## JOINT PROFESSIONAL DEVELOPMENT EDUCATION

The Directorate monitors, develops, distributes and publishes Joint Professional Development Education requirements and opportunities for Joint Force Headquarters members. These opportunities support professional growth and development of noncommissioned officers and officers.

All of these opportunities educate individuals in a joint environment setting and contribute to individual readiness of the force. We are actively qualifying leaders in domestic operations through joint education opportunities.

This includes the national level Joint Task Force Commanders Training Course, the Dual Status Commanders Course, and the Domestic Support for Civil Authorities courses. Collectively, we are building on our last Joint Staff Training Course and enhancing our capabilities through educational opportunities.

The next class of the Advance Joint Professional Military Education-Reserve Component is being planned as the leadership identifies individuals to attend and lead the way to the future of the Oklahoma National Guard.





## CAMP GRUBER JOINT MANEUVER TRAINING CENTER



Col. Douglas Stall  
Garrison Commander  
Com: (918) 549-6071  
DSN: 628-6071

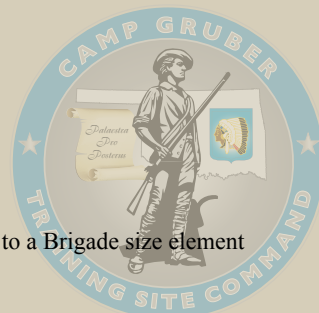
### MISSION

Command, Operate, Manage and Administer the use of resources of a Joint Maneuver Training Center to accomplish all assigned missions and provide training support for Homeland Defense Training.

support of their operations. Camp Gruber's full-time force includes 41 state employees, 8 Active Guard Reserve, 22 federal technicians, 7 contracted positions, and 121 unit members that support the training units and organizations at Camp Gruber.

### KEY TASKS

- » Provide year-round customer service
- » Provide administrative, engineering, logistical, training and operational support
- » Develop, implement, and maintain training land and ranges
- » Accommodate training for assigned, attached, and transient or tenant units and joint forces activities up to a Brigade size element
- » Provide unique training venues for Homeland Defense mission training



### VISION STATEMENT

Camp Gruber Joint Maneuver Training Center is committed to providing world-class ranges and facilities exceeding multi-echelon tactical training excellence and professional leadership mission requirements by providing an environment that continually challenges every soldier who trains here.

To be recognized as the premier training center for Homeland Security and Weapons of Mass Destruction and specialty tactical training conducted by all Department of Defense military, law enforcement, and federal agencies. Camp Gruber is dedicated to providing state of the art ranges and facilities in support of the National Guard and Deployment of all Brigade Combat Teams.

### OVERVIEW

Camp Gruber is located in Eastern Oklahoma 12 miles Southeast of Muskogee encompassing 33,027 acres used for training and provides a full spectrum of support for live, virtual, and constructive training to units and organizations.

Camp Gruber was established December 15, 1941 during World War II, it closed June 1947 and reopened in 1977 as the primary training center for the Oklahoma Army National Guard. Active Component Forces, Federal and State Agencies also utilize the Training Center to train in



### PLANS, OPS, TRAINING & SECURITY DIVISION MISSION

Camp Gruber Joint Maneuver Training Center's (CGJMTTC) Plans, Operations, Training and Security (POT-S) is responsible to the commander for oversight of planning and execution of operations and training programs for the installation as well as the following: Range Operations, Integrated Training Area Management (ITAM), Anti-Terrorism/Force Protection (AT/FP),



Training Aids Devices Simulators and Simulations (TADSS) section, Counter Improvised Explosive Device (C-IED) section and the Security Forces.

## **PLANS, OPERATIONS AND TRAINING**

The Operations and Training branch is responsible to the Chief, Plans and Training Division for the overall scheduling of ranges, training areas, and facilities on Camp Gruber Joint Maneuver Training Center. During Fiscal Year 2013 there were 4,991 facilities, ranges, and training areas scheduled and 98,201 soldiers and civilians trained.

During FY 2013, Camp Gruber supported the pre-mobilization training of 1245 Truck Company, 1220th Engineer Company, and A Company, 158 Field Artillery, prior to their mobilizations. CGJMTC hosted two Homeland Response Force Training Scenario's that stressed the capability Camp Gruber has the most innovative training ranges and facilities in the region and country. These include premier small arms and vehicle mounted weapon qualification ranges, small unmanned aerial vehicle operations area, Military Operations in Urban Terrain Collective Training Facilities (MOUT CTF), and a Breach Facility. Camp Gruber has continued to improve the ranges and facilities to accommodate realistic training.

## **RANGE OPERATIONS**

The Range Operations is responsible to the Director of Plans, Operations, Training, and Security (POT-S) for the overall airspace, range and training area planning, range safety management, range maintenance, target repair and developing future operations at the training center. Range Control ensures compliance with training and safety regulations and requirements are followed by the using units as well as facilitating any de-confliction.

Range Operations is responsible for range readiness and preparation, to include issue, receipt and clearing of ranges and training areas. There were 1,473 ranges and training areas utilized by 83,925 trainees with over 1.4 million rounds of ammunition expended in FY 2013 without any major incidents.

In 2013, Camp Gruber received \$1.2 million to support the Range Training Land Programs. Funds were processed through the State Procurement system and awarded to local contracts. Funding was executed by the following: \$173,000 for three State employee's salaries and benefits, \$151,000 replacement of equipment, \$179,000 maintenance and repair items for all ranges and \$702,000 on upgrades to support facilities to the ranges.

## **SECURITY**

Security is responsible to the Director, POT-S for vehicle and pedestrian traffic in and out of the main Entry Control Point (ECP) at Camp Gruber Joint Maneuver Training Center. Officers are licensed by CLEET and maintain concurrent training requirements.

The secondary duties are to deter illegal activities on the installation, and conduct security patrols during off duty times. During FY2013 the Security Force provided all

duties stated above along with introduction of new security measures and procedures at the ECP to better comply with Department of Defense (DoD) and Department of Homeland Security (DHS) guidelines and regulations.

## **INTEGRATED TRAINING AREA MANAGEMENT**

The Integrated Training Area Management (ITAM) is responsible to the Director, POT-S for hardening trails, preparing bivouac areas, training area re-configuration and repairing training damage.

ITAM section is responsible for the management, planning and forecasting training area requirements. The ITAM section has a geospatial information system (GIS) specialist, a Land Reclamation and maintenance (LRAM) supervisor and a Range and Training Land Analysis (RTLTA) coordinator.

The ITAM section has accomplished numerous large-scale projects to improve training capacity at Camp Gruber Joint Maneuver Training Center, including several new maneuver corridors that have allowed access to areas that were previously unreachable to training units.

In 2013, Camp Gruber was funded \$494,661 for eight ITAM state employee salaries and benefits. Funds also provided \$55,000 in maintenance and repair dollars, \$405,000 in new equipment and \$213,000 for projects to ensure training areas were operational throughout the year.

### **THESE INCLUDE:**

Addition of a full-time Sustainable Range Program Geographical Information Systems Specialist (SRPGIS) giving Camp Gruber a much needed mapping and special analysis capability for future training requirement integration.

Reconfiguration of the southern training area maneuver box. Phases I and II are complete and are providing increased convoy training and counter IED training capability to OKARNG units.

Construction of a ribbon bridge deployment training area complete with water access for real time training opportunities to ARNG bridge laying units.



## **TRAINING AIDE DEVICES, SIMULATORS AND SIMULATIONS (TADSS)**

Camp Gruber has an assigned TADSS/simulations specialist who is the prime maintainer of all TADSS on Camp Gruber. Camp Gruber also has a Counter IED specialist to train soldiers on Counter IED tactics and identification and a Virtual Battlespace Version II (VBSII) integrator who trains Soldiers in a simulated environment.

## **FUTURE PLANS**

Directorate POT-S will continue to provide second to none scheduling support, ranges, training areas, and resources to enhance the readiness of the Oklahoma Army and Air National Guard. Operations, Plans, and Mobilizations Division will continue to offer a realistic training environment for the current and future missions our soldiers will face so that they can stand ready with confidence for the challenges we face as a State and a Nation.

Whether future environments are to respond to the disasters like Katrina, Twin Towers, or the wars in Iraq and Afghanistan, we will maintain current inventory and services to the very highest standard and continue to expand and enhance our capability to provide the premier training experience for every soldier in the United States.

## **DEPARTMENT OF FACILITY ENGINEERING AND PUBLIC WORKS DIVISION**

Camp Gruber Department of Public Works (DPW) mission is to provide first class facilities for the soldiers of the Oklahoma National Guard that enhance both combat readiness and training. The Director of Public Works Division provides Architectural and Engineering (A&E) plans and services of real property, and the overall sustaining, restoration and maintenance of all real property, including: buildings and facilities, utility lines, and roads and grounds. The DPW Division is also responsible for the overall environmental program.

The DPW Division maintains the engineering drawings, files, and plans on the Installation and coordinates with the Construction and Facilities Management Office (CFMO) at the Oklahoma Military Department on current and future architectural and engineering plans and drawings for the training center.

During 2013, Camp Gruber funded \$437,000 for eight DPW Support state employee salaries and benefits and provided over \$800,000 in facility services (directly managed at Camp Gruber) that include; utilities, grounds maintenance and water plant operations. The Facilities Maintenance Section is responsible to the DPW Facility Engineer for the overall maintenance and repair of the buildings, equipment, utility infrastructure and roads and grounds.

Routine maintenance and repair is accomplished by 15 State Employees. In 2013, Camp Gruber was funded \$726,000 for 15 Facility Maintenance state employee salaries and benefits and provided \$837,000 in maintenance and repair dollars to ensure facilities were operational throughout the year.

## **ENVIRONMENTAL BRANCH**

The Camp Gruber Environmental Section is responsible for the environmental management of the 33,027 acre Camp Gruber Training Center. We provide environmental sustainment within the main cantonment area, as well as within the remote and relatively pristine corners of the installation.

The Section is a four person team, with each individual possessing subject matter expertise in the various programmatic areas to include natural and cultural resource management, environmental compliance, and pollution prevention. The four positions are 100% federally reimbursed through the Cooperative Agreement and were funded by the National Guard Bureau.

In order to improve habitat for the American Burying Beetle, an additional 100 acres were thinned this last year bringing the total area thinned to about 400 acres. The project called for the removal of all cedar trees, brush, and all other trees smaller than ten inches in diameter. This process will help promote the growth of native grasses in these areas.



Use of prescribed fire was again employed by the Section to treat about 1,400 acres. The fire program is an effective and cost efficient tool that accomplishes many objectives related to both natural resource management and military training. Fuel loads were safely reduced to prevent dangerous wildfires, wildlife habitat enhanced, and areas effectively cleared of undergrowth for mounted and dismounted maneuvers.

In addition to an active field season, the Section also performed routine shop and facility inspections to identify and assist CGTC personnel with maintaining environmental regulatory compliance, processed more than 100 Records of Environmental Consideration (REC) checklists in compliance with the National Environmental Policy Act, performed consultation with Native American tribes and regulatory agencies on 10 construction projects, prepared one Environmental Condition of Property Report, and contributed to a Native-American consultation workshop held in Little Rock AR.

Environmental work at Camp Gruber is primarily funded by the National Guard Bureau through a competitive process which requires Section personnel to annually identify and apply for funding in key areas to maintain compliance and support the overall mission.

## **RESOURCE MANAGEMENT DIVISION**

Camp Gruber Resource Management vision is to assist in accounting for programmed State and Federal funds provided to Camp Gruber Training Center; ensure funds are obligated and expended in conformance with applicable statutes and regulations; inform program managers of the proper and effective use of appropriated



and non-appropriated funds; provide timely, accurate, and reliable financial information to enable leaders and managers to incorporate cost considerations into their decision-making.

The purpose of the Resource Management Division is to maintain positive control and overall management of federal funding responsible to the Camp Gruber Training Center Directorates and assist with the planning, programming, and execution of federal and state budgets.

Federal funding is provided in multiple types of accounts ranging from Facility and Public Works Programs, Sustainable Range Programs and Military Pay and Allowances. Overall, in Fiscal Year 2013, we directly managed funds totaling \$6.2 million. Indirect funding managed at the Joint Force Headquarters level in support of Camp Gruber operations is estimated at \$6 million.

### **LOGISTICS DIVISION**

The logistics division is comprised of a Federal Warehouse and Billeting operations. The mission of the logistics section is to support all customers of the installation with logistical and housing support. The installation's federal property total value is at approximately \$8.2 million.

### **BILLETING BRANCH**

The Billeting operation is responsible to the Director of Logistics for the management and operations of all chargeable quarters on the installation and the scheduling of the training barracks and classrooms.

During Fiscal Year (FY) 2013, the billeting operations saw the installation of 4 new Cottages, bringing the total number of chargeable beds to 164, to complement the 2334 training beds that Camp Gruber has available. In addition,

approximately \$80,000.00 for new furniture and linens for the cottages was purchased, providing the training center customers with improved services and hotel-like accommodations. Also, all rooms were upgraded with full access to the satellite programming.

The Billeting Office had a total income of \$262,574.00 for the FY. Future plans for the Billeting Branch include the remodel of existing cottages and new construction of a new billeting office and complex that will house 112 customers (estimated completion FY16).

### **ADMINISTRATION, PERSONNEL AND COMMUNITY ACTIVITIES DIVISION**

The Administration Section maintains and provides personnel administration and support to the 121 Unit Members assigned to Camp Gruber. We provide day to day support for Soldier's through maintaining files, submitting payroll, managing mail, and operating the DEERS/RAPIDS site.

DEERS/RAPIDS operators processes and creates Common Access Cards and identification cards for all active, guard, reserve component including dependants and retirees. The Administration Section also processes Inactive Duty for Training and Annual Training orders for the unit payrolls.

During 2013, Camp Gruber hosted the Annual Retiree's Retreat, which is a two day event that retired Oklahoma Army and Air National Guard Soldiers are invited to spend time with fellow retirees and get a glimpse of what is going on with current military operations and Camp Gruber. Representatives from Tricare, the VA Hospital, the Muskogee VA Regional Office, and many Veterans Organizations were on-hand to brief the retirees in their respective areas.



Camp Gruber's Thunderbird Chapel at sunrise. Photo by Sgt. 1st Class Kendall James, JFHQ Visual Information





## FACILITY MANAGEMENT

Col. Curtis Arnold  
Director  
Com: (405) 228-5647  
DSN: 628-5647



### MISSION

The Directorate's mission is to provide first class facilities for the Soldiers of the Oklahoma Army National Guard and other members of the Armed Forces Reserve Component that enhance both combat readiness and training while serving as power projection platforms for the State and the Nation.

The Directorate's overall responsibility is the management of all buildings and real property in the State that are owned or controlled by the Oklahoma Army National Guard. Whereas the Adjutant General serves as the Installation Commander for the entire State of Oklahoma, the Facility Management Office serves as the coordination point with other Federal and State Agencies concerning facilities and facility construction.

The Facility Management Office provides oversight and supervision of the construction, maintenance, repair and environmental programs of the Oklahoma Army National Guard as well as technical assistance and oversight relating to the State's Air National Guard Bases.

### MAJOR INITIATIVES

The Oklahoma Military Department's intent over the next 25 years is to program and execute two armory modernization projects per year at a projected cost of \$3.5 million to \$5 million per facility. However, without funding changes, the agency will continue to assume risk in continuing to defer maintenance at other facilities to accomplish the modernization program.

A long-term need of an additional funding will be required to complete the modernization of the remaining 11 legacy armories.

The Legacy Armory Modernization Program (LAMP) is a bridging measure until the OKARNG can secure federal/state military construction (MILCON) funding over the next 25 years to build seven new Multi-Unit Readiness Centers or Single Unit Readiness Centers in order to retire the aging legacy armories.

The Oklahoma Military Department continues to have a responsibility to support rural Oklahoma areas in times of emergency. Federal and State funding limitations constrain stand-alone Readiness Centers in these areas. The Oklahoma Military Department is currently pursuing

partnerships with local, county, and State entities to build shared-use facilities that provide the same benefits as Multi-Unit Readiness Centers. These partnership facilities will allow for improved and stream lined interfaces with local and State entities to better support natural and man made disasters.

### LEGACY ARMORY MODERNIZATION PROGRAM (LAMP)

Life cycle improvements under LAMP include replacing major heat and air conditioning systems, electrical, plumbing, adding insulation panels on the exterior envelope for energy conservation, adding fire protection systems to meet current life and safety codes, and updating to meet current Anti-Terrorism & Force Projection and other DoD requirements such as energy conservation.

In many cases, additional building space and paved surface is constructed to better serve the present OKARNG mission. Last year, the OKARNG awarded contracts totaling \$3.0 million to extend the life cycle of the Altus readiness Center for another 20 to 25 years. The decrease in state funding sustained by the Oklahoma Military Department made it impossible to award additional Readiness Center remodel projects in 2012.

Additional construction projects that were awarded in 2013 for a \$8.2 million for Ada and Lexington Readiness Center and Field Maintenance Shop number three in Oklahoma City. The continued success is largely due to projecting future requirements and contracting for design services so as to have "ready to bid" contracting documents in 2013 and 2014.

This allows for immediate execution of funds as funding sources are identified. In preparation to bid additional projects the Oklahoma Military Department currently has \$16 million dollars in designed projects awaiting funding.

### DIRECTORATE ORGANIZATION PLANNING AND PROGRAMING BRANCH

The Planning and Programming Branch (PPB) oversees the Master Planning Section, Real Property Section and serves to develop and validate all projects.

The Master Planning Section facilitates the production of the Adjutant General's strategic vision for the future of the facilities of the Oklahoma National Guard, and

synchronizes this vision with the requirements of the Force Structure personnel to ensure our troops receive the best facilities possible. This Branch is in charge of all Real Property acquisition and disposal actions for the Military Department.

The Branch develops the Long Range Construction Plan, the Capital Investment Program, and develops the programming documents that programming resources for military construction, real property operations, and maintenance and minor construction projects.

## **DESIGN AND PROJECT MANAGEMENT BRANCH**

The Design and Project Management Branch (DPM) provides statewide direct engineering support for the Oklahoma Army National Guard. This Branch manages the delivery of professional architectural and engineering services, including the LAMP design and construction projects.

This Branch takes approved programming documents and then oversees the preparation of architectural/engineering plans and specifications.

This Branch is responsible for delivering technically excellent plans that meet Soldier requirements, and all Federal and State regulatory requirements, and also administers the One-year Warranty Periods of construction projects.

Once plans are prepared, they are competitively bid using either Federal or State contracting procedures. The Branch then provides project managers who manage the projects, provide construction observation, and process all applications for payment and change orders as required on military construction projects.

The Branch staff of five includes a licensed Professional Engineer/Engineering Manager, a licensed Architect, and two Architect Associates.

## **FACILITIES MAINTENANCE BRANCH**

The Facilities Maintenance Branch is responsible for the overall maintenance, repair, modification, and rehabilitation of buildings and grounds for the Oklahoma Army National Guard (OKARNG). Included in the responsibilities are the intrusion detection systems, fire detection and suppression systems, utility systems, and energy management control systems.

Contract administration for pest management services, custodial, and landscaping is also directed within this branch. During the State 2013 fiscal year, the Facility Maintenance Branch executed \$1,141,675.00 in contract services, and \$1,934,963.00 in maintenance, repair, modification and rehabilitation of various building systems and components.

OKARNG incurred \$1,175,000 in damages from the May 2013 storms and the Facilities Maintenance Branch responded with emergency repairs and renovations to the Will Roger's hangar building 1011, Midwest City

Readiness Center, Regional Training Institute, and the Joint Force Headquarters. All repairs have been made and the buildings are once-again operational.

Substantial modifications to various building systems and components were made this year to OKARNG facilities, bringing them into compliance with current codes and standards. Several energy improvement projects have been instituted this year by updating lighting systems with fixtures designed to reduce energy consumption by 33%, and replacing forty-eight inefficient mechanical systems with newer energy efficient models. Additionally, the Facility Maintenance Branch was able to respond positively to over 3,000 work order requests.

For fiscal year 2014, the Facilities Maintenance Branch anticipates the replacement of approximately fifty mechanical systems that have exceeded their life cycle, the installation of several new roofing systems, and the overlay, seal and striping of multiple parking lots. Further renovations will be made to the Shawnee Readiness Center, Okmulgee Readiness Center, Joint Force Headquarters buildings 3501, 3503 and 3515.

We have proposed several energy improvement projects this year including adding solar panels and the direct purchase of renewable energy certificates from Oklahoma Gas and Electric (OG&E) at the Regional Training institute. This project is designed to move OKARNG toward sustainable practices by reducing greenhouse gas emissions by 246 metric tons of Carbon Dioxide or CO<sub>2</sub> equivalent, annually.

## **ENVIRONMENTAL BRANCH**

The mission of the Environmental Branch is to support and enhance the operational readiness of the Oklahoma Army National Guard (OKARNG) while promoting environmental compliance and conservation statewide, by preserving training lands and resources through education, oversight and environmental stewardship.

The branch supports military readiness by providing assistance to commanders and supervisors at all organizational levels to ensure compliance with all applicable environmental laws, rules, regulations, and policies. During the calendar year 2013 the Environmental Branch has executed \$1,850,000 in support of the OKARNG.

Compliance projects completed include; management and payment of environmental permits and fees to state regulatory agencies, as well as conducting of Hazardous Waste Management Training, Spill Prevention



Control and Countermeasures Training, Environmental Management System Awareness Training, Environmental Compliance Training and Natural and Cultural Resource Management Training.

Significant projects to maintain compliance with federal and state laws, rules and regulations include Hazardous Waste Stream Evaluation, and Environmental Performance Assessments conducted at OKARNG facilities. Other key facets of maintaining environmental compliance are; management of petroleum storage tanks, proper management and disposal of hazardous material and hazardous waste under the Resource Conservation and Recovery Act as well as Pollution Prevention Opportunity Assessments, Storm Water Pollution Prevention Plans and Safe Drinking Water Act permitting, sampling and reporting.

As part of conservation of cultural and natural resources several key projects were undertaken. These projects consisted of surveys to determine the population of endangered species, ecosystem improvement for endangered species, planning level surveys of flora and fauna, National Historic Preservation Act (NHPA) eligibility determination of archaeological sites and conservation of the archaeological collection at the Camp Gruber Training Site (CGTS) in eastern Oklahoma.

Surveys and evaluations of endangered species are conducted annually and projects to improve endangered species habitat and ecosystems are implemented as needed. Multiple archeological sites at CGTS were evaluated for NHPA eligibility during this year and a project for Archaeological Site Monitoring was initiated.

The OKARNG has conducted National Environmental Policy Act (NEPA) evaluations for over 40 OKARNG actions to determine potential environmental impact of the proposed actions to include construction and renovation projects, stationing of units and military training events.

Planning level surveys completed were; Ecological Fire History Assessment of CGTS, Endangered Species Ecosystem Improvement by Management of Hardwood Vegetation, Vegetative Data Layer Development in ARC GIS and Surveys for Biodiversity of Invertebrates for Ecosystem Management.

The OKARNG is preparing a Maintenance and Treatment Plan for seven historic structures on OKARNG property. This project will facilitate construction and maintenance projects by providing data for use during consultation with the State Historic Preservation Office, Oklahoma Archaeological Survey and Native American Tribal Nations as well as providing guidance for the maintenance and upkeep of the historic properties.

As part of NEPA requirements the OKARNG is in the process of developing an Environmental Assessment of an area on CGTS which is proposed for development of an additional training range for squad level live fire training. Management of cultural and natural resources

on OKARNG land continues to be a priority in order to maintain the OKARNG training lands and ability of OKARNG units to train on the land.

The Environmental Branch attended a Native American Consultation meeting for the 38 federally recognized Native American Tribes. Army National Guard Representatives from Arkansas and Oklahoma were involved in the meeting.

There were 15 representatives from the 38 Tribal Nations. The OKARNG continues to work with the Tribal Nations in the development of Memorandums of Understanding which outline how the OKARNG and Tribal Nations interact and comply with federal laws and regulations.

The OKARNG signed a Memorandum of Understanding with the United Keetoowah Band of Cherokee Indians on July 31, 2013.

As required by Federal Executive Orders 13423 and 13514, the OKARNG Environmental Quality Control Committee (EQCC), in close consultation with the Environmental Branch continues to refine the OKARNG Environmental Management System to ensure environmental aspects and impacts are considered in all OKARNG activities.

Priority aspects and impacts which the OKARNG is actively working is conservation of water and energy in all facilities owned and operated by the OKARNG.

## **RESOURCE MANAGEMENT BRANCH**

The Resource Management Branch (RMB) programs, coordinates, and schedules Federal financial resources for the construction, and operation, maintenance and repair of Army National Guard Facilities which qualify for Federal support.

This branch is charged with coordinating the federal budget for the Construction and Facility Management Office with the State operating budget. To accomplish this mission, the branch matches and synchronizes four separate fiscal years since the federal budget fiscal year always spans two State fiscal years.

This branch manages construction contract payments, coordinating funding for change orders, and posting and reporting total expenditures of Federal funds in support of Real Property Construction, Operations, Maintenance, and Repair of Army National Guard facilities.

The Construction and Facility Management Office reimbursed the State of Oklahoma Military Department a total of \$24,682,919.00 in federal funds for Calendar year 2013.

Of the total funds received, the Construction and Facility Management Office reimbursed for utilities, payroll, routine maintenance, Contracted Projects and Acts of Nature. While there was Real Property Construction, there was Military Construction awarded in this Calendar Year totaling \$26,180,990.00.



**MILITARY CONSTRUCTION AWARDED 2013**

ITEM	FEDERAL	STATE
Utilities	\$2,192,230.46	\$527,277.67
Payroll	\$3,037,511.75	\$566,445.51
Maint/ Projects	\$18,958,835.79	\$6,729,065.53
In Kind Assistance (Federal Direct)	\$494,341.00	\$0
Military Construction	\$26,180,990.00	\$0
<b>Total</b>	<b>\$49,490,941.21</b>	<b>\$7,822,738.71</b>

**CONTRACTING AND ADMINISTRATIVE BRANCH**

The Contracting and Administrative Branch is the interface point for the Directorate of Engineering office coordination. As such, it is responsible for the development, formulation, and direction of administrative directives/procedures, and the coordination between the CFMO and state and federal agencies, and all directorates in the Oklahoma Military Department. The branch works closely with the Construction and Properties Division of the Oklahoma Office of Management and Enterprise Services (OMES) to ensure construction contracts and actions are conducted in accordance with State Law and Federal requirements. We are currently working with OMES to pursue contracting vehicles to enhance Facilities Management Branch and Design & Project Management Branch of OMD to be better positioned to support future requirements.

The Branch manages the Installation Status Report Program for Infrastructure, Services, and Cost. This reporting program provides macro-level evaluation of the quality and quantity of real property assets, support services, and cost. This provides the agency overall condition and readiness, identify trends, forecast requirements and validate annual budgets.

**CONSTRUCTION AND CAPITAL IMPROVEMENT PROJECTS AWARDED IN 2013**

City	Facility	Type	Federal Share	State Share	Total Contract
Ada	Readiness Center	Life Extension Project	\$659,809.50	\$659,810.50	\$1,319,619.00
Ada	Readiness Center	Life Extension Project	\$226,757.99	\$226,758.99	\$453,515.97
Braggs	Camp Gruber	Facilities Inspections and Surveys	\$100,000.00		\$100,000.00
Braggs	Camp Gruber	BLDG 220 Renovation	\$2,177,613.00		\$2,177,613.00
Braggs	Camp Gruber	Sewer Line Inspection	\$100,000.00		\$100,000.00
Braggs	Camp Gruber	Replacement lock on all buildings	\$300,000.00		\$300,000.00
Lexington	Readiness Center	Life Extension Project	\$78,750.00	\$78,750.00	\$157,500.00
Lexington	Readiness Center	Life Extension Project	\$349,050.00	\$349,050.00	\$698,100.00
Lexington	Readiness Center	Life Extension Project	\$229,132.50	\$229,132.50	\$458,265.00
Midwest City	Readiness Center	AON Storm Damage Repairs			\$168,799.01
Norman	AFRC	Parking Expansion	\$312,997.85	\$256,086.15	\$569,087.00
Norman	CSMS	Security Fencing	\$670,383.00		\$670,383.00
OKC	FMS #3	Life Extension Project	\$81,000.00		\$81,000.00
OKC	Will Rogers	AON Hanger Roof, Exterior Repairs	\$560,257.18	\$186,752.39	\$747,009.58
OKC	45th Museum	Parking Repair/Repl.	\$412,870.88		\$412,870.88

City	Facility	Type	Federal Share	State Share	Total Contract
OKC	Will Rogers Air NG	Roof Sustainment/ Repair Replace	\$225,000.000	\$75,000.00	\$300,000.00
OKC	FMS #3	Life Extension Project	\$2,207,673.00		\$2,207,673.00
OKC	Regional Training Inst.	RTI Barracks Phase 1	\$285,000.00		\$285,000.00
OKC	FMS #3	Life Extension	\$419,350.00		\$419,350.00
OKC	JFHQ	SCIF	\$67,127.22	\$64,494.78	\$131,622.00
OKC	JFHQ	SCIF	\$466,174.50	\$351,675.50	\$817,850.00
OKC	JFHQ/45th INF Museum	GIS Data Collection Master Planning	\$60,000.00	\$60,000.00	\$120,000.00
Stillwater	Readiness Center	Demolish	\$184,000.00	\$184,000.00	\$368,000.00
Tulsa	AASF	Repair/Replace HVAC	\$460,000.00		\$460,000.00
Tulsa	AASF	Fire Suppression	\$650,000.00		\$650,000.00

#### Total Contract Execution, January 1, 2012 thru December 31, 2013

Federal Share	State Share	Total Contract
\$11,282,946.62	\$2,721,510.81	\$14,173,257.44





## HEADQUARTERS AIR NATIONAL GUARD

Lt. Col. Edward H. Crews  
Director of Staff  
Com: (405) 228-5664  
DSN: 628-5664



### MISSION

The Oklahoma Air National Guard State Headquarters is the senior Air Force staff acting on behalf of the Adjutant General. It provides air information and evaluation of issues, resolutions and actions providing recommendations for the 137th Air Refueling Wing, 138th Fighter Wing, 146th Air Support Operations Squadron, 205th Engineering Installation Squadron, and the 219th Engineering Installation Squadron within the Oklahoma Air National Guard.

The Headquarters is the direct link between the Air National Guard Bureau and the Congressional military liaisons. It is responsible for establishing personnel policies and procedures, administering and directing executive support functions, joint strategic and operational planning for the 2,344 Air National Guard personnel located within the state.

The Headquarters functions as the approval authority for all deployments, contingency, and emergency operations as well as providing legislative and internal policy support.

The State of Oklahoma has a dynamic, robust air component in the Oklahoma Air National Guard serving both state and nation. The OKANG provides KC-135 air refueling capability for US training missions and overseas contingency operations and F-16 fighter multirole precision guided munitions capability for air-to-air and air-to-ground missions in overseas contingency operations and homeland defense.

The OKANG also trains and deploys both Tactical Air Control Parties (TACP) which provide de-confliction of airspace and terminal control of close air support at battle group level or below and Joint Terminal Attack Controllers (JTAC) who direct the action of combat aircraft engaged in close air support and other offensive air operations.

Within the OKANG, two Engineering Installation Squadrons support at home and abroad multiple projects in the areas of antennae, tower, fiber, giant voice, and radar repair and installation.

The OKANG Headquarters also supports the Joint Operation Center, who in concert with the Oklahoma Department of Emergency Management, is constantly training and preparing to defend the state by responding to

any contingency. In an effort to respond better, members of the Oklahoma Air National Guard participated in the 2013 Joint Eagle domestic operations exercise at Camp Gruber. This exercise provided invaluable hands on experience in areas such as Urban Search and Rescue, Fatality Search and Recovery, and Security Forces operation.

The OKANG was an integral part of the Oklahoma National Guard response to the 2013 Moore tornado damage providing both personnel and equipment to help those in need.

More detailed information concerning all of the individual units of the Oklahoma Air National Guard is provided in the separate unit reports in the following pages of this report.







## STATE ARMY AVIATION, SAFETY AND OCCUPATIONAL HEALTH

Col. Jon Harrison  
State Army Aviation Officer  
Com: (405) 228-5606  
DSN: 628-5606



### MISSION

The Mission of the State Aviation and Safety Office is to manage aviation and safety resources for the Oklahoma Army National Guard Aviation, Aviation/Ground Safety, and Occupational Health and Industrial Hygiene Programs.

### OPERATIONS

Army National Guard Aviation, with its modern utility and cargo aircraft, provides the Oklahoma National Guard with a flexible response to a wide range of federal and state missions, which include; OEF Deployments, Combat Air Assault, Medical Evacuation, Reconnaissance, Resupply, Search and Rescue, Illegal Drug interdiction, Combat Air Traffic Control, and Disaster Assistance. OKARNG currently has 27 aircraft assigned (16 x UH60, 6 x CH47, 4 x UH72, and one C12).

### THE ARMY AVIATION PROGRAM

In 2013, OKARNG aviators flew over 3500 accident-free flight hours in training and support operations here in Oklahoma. This is down from 2012 due to the deployments of Bravo and Charlie Company 2/149 Aviation.

These two Companies successfully deployed to Afghanistan where C Company 2/149th General Support Aviation Battalion (Air Ambulance) conducted over 335 life-saving missions with their UH-60 Blackhawk helicopters and transported over 380 patients. In many cases, our Oklahoma aircrews played a key role ensuring these wounded Soldiers made it home to see their families again.

B Company 2/149th General Support Aviation Battalion (Heavy Lift) provided lift support with their CH-47D aircraft to Regional Command East in Afghanistan.

Their primary mission was the retrograde of personnel and equipment from smaller, remote outposts in coordination with the draw down in Afghanistan. Additionally, the unit served as part of a quick reaction force and conducted deliberate assaults with conventional and special forces units.

The unit moved over 10 million pounds of equipment and over 15,000 personnel in a very challenging operating environment under day and night vision goggle conditions. In many instances when the wheels of the Chinook

Helicopter lifted off the ground it was the last foot print of American Forces in the area. While these units were training up and deployed, B Company 2/285, stationed in Tulsa, picked up the load and supported the majority of state active duty missions conducted in 2013, including multiple aerial firefighting missions and Tornado Disaster Relief.

As 2013 concluded, OKARNG Aviation units had completed 20 deployments supporting Operations Iraqi Freedom and Enduring Freedom. As of this document's publication date all OKARNG aviation units are back in Oklahoma for the first time in over 10 years.

### TRAINING

Two Army Aviation Support Facilities (AASF), one in Lexington and the other in Tulsa, provided aviator training and maintenance support operations for our aviation units. Each Army Aviation Support Facility is open four days per week and usually two weekends per month.

These aviation support facilities provide individual aircrew training, consisting of aircraft transitions, day and night tactics, advanced instruments and other specialized training.

#### AASF #1

Muldraw Army Heliport, located near Lexington, is unique in that it is one of just a few stand alone airfields in the Army National Guard. Its rural setting and location next to a wildlife management area provides ample low level and Nap of the Earth (NOE) training areas for both day and Night Vision Goggle (NVG) operations and minimizes the concern for airfield encroachment.

Its geographic location in the center of the state provides an excellent location to respond to state emergencies. Muldraw AAF is home to AASF #1, includes a 2005 foot runway,



two helicopter landing pads, multiple training areas, four published instrument approaches and an 80K gallon fuel storage capability.

The Federal Aviation Administration approved the operation of Unmanned Aerial Systems (UAS) at Muldrow Army Heliport and issued a Certificate of Authorization (COA) to operate the four Shadow UAS systems assigned to the Oklahoma National Guard. We look forward to making this a reality and providing an excellent training area for Unmanned Aerial Systems in central Oklahoma.

#### **AASF#2**

AASF #2 is located in Tulsa in the heart of Green Country, under the Tulsa International Airport Airspace. Day to day the facility supports B Company 2/285th



Assault (ASLT) and B Co 834th Aviation Intermediate Maintenance (AVIM) training air crewmembers, aircraft mechanics, and conducting maintenance on UH-60 helicopters.

AASF#2 safely flew in excess of 1375 hours in 2013 training air crews, providing support to OEM and supporting other military organizations around the state.

The facility began receiving the UH-60M, the newest Blackhawk helicopter in the Army inventory, in 2013 with anticipation of full fielding of 10 UH-60Ms by mid 2014.

#### **WILL ROGERS AIR NATIONAL GUARD BASE**

(WRANGB) is home to the OKARNG Aviation Command, Detachment 46 OSA (C12 Huron), Detachment 1 Co A 1/140th S&S (UH72A), and houses the 45th IBCT Unmanned Aerial Systems (UAS) Platoon (QR-7 Shadow)



#### **OPERATIONAL SUPPORT AIRLIFT**

Det. 46 OSA is tasked by the Joint Operational Support Airlift Center (JOSAC). The unit conducts Priority



Air Transport Missions providing CONUS Operational Support Airlift solutions and augmenting the air movement capability of the Department of Defense.

#### **AIR TRAFFIC CONTROL**

The 1-245 Airfield Operations Battalion (AOB) stationed at Muldrow Army Heliport recently fielded the Mobile Military Air Traffic Control Tower System (MOTS). The modular MOTS includes an ATC tower with organic 18-kilowatt power generators, a medium intensity solar powered airfield runway lighting system, and weather sensors. The system networks with other air control and battle-management systems, complies with FAA regulations and can support civil air operations as well as military operations. Integrated with recently fielded RADAR and flight following systems the battalion provides ATC and airfield management operations.

#### **UNMANNED AERIAL SYSTEMS (UAS)**

Army Unmanned Aerial Systems (UAS) are employed across all tactical echelons supporting Army and Joint operations to provide the Warfighter a advantage through near real-time situational awareness, multi-role capabilities on demand (including communications, reconnaissance, and armed response), and system employment from dynamic re-tasking through autonomous operations.

The 45th IBCTs UAS Platoon recently returned from Afghanistan and conducts UAS flight training in the restricted airspace above FT Sill to prepare for missions anywhere in the world.







## **J-6 CHIEF INFORMATION OFFICER**

Col. Robert Finigan  
Director  
Com: (405) 228-5660  
DSN: 628-5660



### **MISSION**

The Chief Information Officer is responsible for all disciplines of the Information Mission Arena to include: telecommunications, automation, visual information, tactical and deployable communications, records management, and publications and printing. Our goal is to provide the full range of IM services over a single, meshed and redundant statewide network connected to the GuardNet XXI wide area network.

### **INFORMATION SUPPORT SYSTEM**

The Information Systems Support Branch provides the functions of Customer Support, Computer Maintenance, Telecom Maintenance, and Training. The Customer Support Section provides the interface between the customers and the technical expertise of the CIO staff.

The Section receives requests for assistance in matters dealing with Systems (Voice & Data). The Section also provides testing and evaluation of software. The Computer Maintenance Section performs repair and upgrade activities on automation equipment. Telecom Maintenance Section installs and maintains the telephone and network wiring inside of buildings. The Training Section is responsible for identifying problems and correcting them through training programs.

### **INFORMATION MANAGEMENT**

The Information Management Branch consists of the telecommunications operations, network operations center, video operations center, and the ever-growing information assurance center. The Telecommunications Section provides the installation, service, and operation of all federal and state telephone systems throughout the state. The communications architecture provides the means to establish both local and wide area networks as well as data communications.

This Section has built a telecommunications infrastructure capable of transmitting voice, video, and data over the same IP network. The Oklahoma Army National Guard was the National Guard test state for this Voice Over Internet Protocol (VoIP) that has been operational since 2001 and is critical to accomplishing our goals.

### **VIDEO OPERATIONS CENTER (VOC)**

The Network Operations Center and Video Operations Center serves as the control center for the Oklahoma Army National Guard federal and state voice, video, and data network.

### **VISUAL INFORMATION OFFICE**

The mission of the Visual Information Office is to document the activities of the Oklahoma National Guard, in order to provide a visual means of communication and preserve the history of the Guard. VI is responsible for video documentation, duplication and editing; official photography to include DA and command photos and the production of all official graphic art for the Oklahoma National Guard. The VI photo studio provides high quality studio photography all branches of the National Guard as well as active duty forces.

The Visual Information office was on location hours after the May 20, 2013 tornado that struck Moore, Oklahoma. The photographs of the National Guard response were seen in newspapers and on television news programs around the world.

### **INFORMATION ASSURANCE CENTER**

The Information Assurance Center pro actively and reactively insures that systems are monitored, patched, scanned for vulnerabilities, and reported through the Army's Information Assurance and Vulnerability Alert System.

### **INFORMATION SERVICES**

The Information Services Office coordinates printing support request with National Guard Bureau's Publication Management Center and the Department of Logistics Document Services Office. The Information Services Office also requisitions, stocks, and distributes publications and forms in hard copy as well as electronic versions, for all organizations of the Oklahoma Army National Guard.

This office also provides postage support to all the armories in the state, operates the main mailroom at the Oklahoma Military Department, and provides inter-office pickup and delivery of daily mail.





## OFFICE OF PUBLIC AFFAIRS

Col. Max Moss  
Director, Media, Civilian Relations  
Com: (405) 228-5158  
DSN: 628-5158



### MISSION

The Public Affairs Office (PAO) promotes awareness, understanding, and support for the Oklahoma Army and Air National Guard activities and programs. The PAO fulfills the Oklahoma National Guard's obligation to keep the American people informed and helps establish conditions that lead to confidence in the Guard and its readiness to conduct operations. The PAO also provides state and national media information about domestic operations.

### INTERNAL COMMUNICATION

The primary mission of journalists within the Oklahoma National Guard is to "tell the Guard story." This is accomplished by coordinating coverage of various events and domestic operations and then producing print and video products for internal and external release to all available media markets.

### EXTERNAL COMMUNICATION

Our external releases are distributed through the Digital Video and Imagery Distribution System (DVIDS). The satellite hub is headquartered in Atlanta, Ga., with regional offices in the Northeast, East Central, Southeast, South Central, Central, North Central, Northwest, West Central and Southwestern United States.

The Oklahoma National Guard also communicates through a variety of social media sites to include: Facebook, Twitter, YouTube, flickr, and Pinterest. The online news blog for the Oklahoma National Guard is "<http://www.oklahomafirstline.com>"

The PAO hosts events such as press conferences, media days, and press lifts which are intended to engage local media, community leaders, and citizens and provide them with a greater understanding of the Oklahoma National Guard's roles and capabilities.

### MEDIA RELATIONS/FACILITATIONS

This is perhaps the most visible and important aspect of Public Affairs, especially in today's vast electronic environment. Aspects of this core mission might entail answering telephone queries, escorting media onto one of our installations, or embedding them with one of our units during an annual training exercise.

### COMMUNITY RELATIONS

The Oklahoma National Guard is in communities throughout the state. Therefore, implementing a robust community relations program can foster positive relationships not only with our community partners, but with the local media as well. The individual Guardsman are the best and most effective means to communicate what we do, who we are, and how we do it.

### MEDIA ANALYSIS

Maintaining situational awareness of what is said and written about the Oklahoma National Guard can help develop plans and better posture us to further engage the media to tell the Guard's story. The Oklahoma National Guard enjoys a tremendous relationship with the media that is based on years of respect, understanding and honest communication.



## 45TH INFANTRY BRIGADE COMBAT TEAM

Col. Van Kinchen  
Commander



### MISSION

The 45th Infantry Brigade Combat Team, “The Thunderbirds”, are a disciplined team of exceptional warriors, led by adaptive, confident leaders, skilled in the conduct of Unified Land Operations that are prepared to deploy whenever needed, into any operational environment to protect our nation’s interests.

Additionally, on order of the Governor, they will support the civil agencies that have the primary responsibility to protect life and property, and preserve the peace, order and public safety wherever directed.

### VISION STATEMENT

The 45th IBCT continues to build upon its tradition of service by focusing the energy of its over 3,400 warriors on those priorities that are relative to preparing this formation for future service.

We are measuring our progress in all areas of personnel, medical, logistical and training readiness and reinforcing our successes. Additionally, we will retain our ability to quickly flex in support of meeting our solemn obligation to our state by remaining prepared to support the appropriate civil authorities in the event of circumstance or natural disaster.

The 45th IBCT soldiers continue to embody of the best of the modern day Warrior, like their legendary predecessors, their focus is “*Always Forward!*”

### STRUCTURE

The 45th IBCT is a self-sufficient brigade having a complete ensemble of infantry, cavalry, artillery, military intelligence, engineer, signal, support maintenance, medical and heavy transportation units.

The Headquarters for the 45th IBCT, the 700th Brigade Support Battalion, and the 45th Brigade Special Troops Battalion are located in the Norman Armed Forces Reserve Center in Norman, Okla. The 1st Battalion, 179th Infantry is headquartered in Stillwater, the 1st Battalion, 279th Infantry is headquartered in Sand Springs, the 180th Cavalry Squadron, is headquartered in Durant, and the 1st Battalion, 160th Field Artillery is headquartered in Chandler.

### SIGNIFICANT ACTIVITIES

MOBILIZATIONS IN SUPPORT OF:

- **OPERATION ENDURING FREEDOM**
- **OPERATION IRAQI FREEDOM**
- **OPERATION NEW DAWN**

The 45th IBCT is one of two National Guard IBCT’s that has mobilized three times in the last 12 years. It has conducted multiple deployments in support of Operation Enduring Freedom in Afghanistan and Operations Iraqi Freedom/Operation New Dawn in Kuwait and Iraq. In the course of these deployments, the 45th IBCT has lost 15 Warriors and many more injured and wounded. The 45th IBCT completed its most recent deployment in the spring of 2012.

### HOMELAND SECURITY

The 45th IBCT has supported seven State Active Duty events in 2013, the most significant being our support to the tornado damaged areas in central Oklahoma in May of 2013. During that time we had over 300 warriors and leaders performing a variety of tasks assisting local emergency management officials in securing and clearing the ravaged areas.





## 45TH FIRES BRIGADE

Col. Mike Chase  
Commander



### MISSION

With the advent of the United States Army's modular structure the mission of the Fires Brigade incorporates those missions previously performed by Corp Artilleries, Division Artilleries and Field Artillery Brigades.

The Fires Brigade gives the division, corps, joint task force or land component command a headquarters to plan, synchronize and execute lethal and non-lethal supporting fires in support of current and future operations throughout the command's Area of Operations (AO).

The Fires Brigade (FiB) is capable of employing Army and Joint Air, surface and subsurface fires, as well as Special Operations Forces, Information Operations, Civil Affairs and Airspace Command and Control elements.

The Fires Brigade also has the necessary command and control structure to integrate attached ground and maneuver forces and function as a maneuver headquarters.

### VISION STATEMENT

The 45th Fires Brigade will continue to build upon its tradition of excellence and service by developing a professional military force that is fit and ready to serve.

We will fulfill our solemn obligation to our nation and state by defending our nation against enemies both foreign and domestic and serving our State with dignity and respect. The 45th Fires Brigade will continue to be the embodiment of the Citizen Soldier.

### MOBILIZATIONS IN SUPPORT OF OPERATION ENDURING FREEDOM

Soldiers from the 1-158th FA (HIMARS) and Bravo Battery 171 (TAB) are currently deployed to Afghanistan to support Operations Enduring Freedom.

The units are stationed in the Kubal, Zabul and Heart provinces, providing artillery support, counterfire acquisition and security to the units in those areas. Later this year, those same units will deploy additional Soldiers to continue that mission.

### SIGNIFICANT ACTIVITIES

The 45th Fire Brigade participated in the 40th Infantry Division's Warfigther exercise held in June 2013. The Brigade served as the Force Fires Headquarters to plan, synchronize and execute the close, deep and counterfire mission for the Division. This exercise involved a variety of units from across the country to include Air Force units. It allowed for the Brigade to operate every facet of our mission which is usually only experience during a deployment.

Units from the 271 BSB completed a rotation at the National Maintenance Training Center located on Camp Dodge, Iowa. This rotation allowed for Soldiers to receive hands on training opportunities in a variety of functional areas to include maintenance, transportation, water purification and supply.

During this rotation Soldiers from the unit received exposure to a wide variety of equipment which included systems that are not part of the unit equipment set. In addition, the unit participated in a real world transportation mission to move 267,010 pounds of equipment from Camp Dodge to Ft. Riley, Kansas.

Soldiers from across the 45th Fires Brigade continued to serve their friends and neighbors by responding to State Active Duty missions like the Tornado Relief efforts. We are also vital partners with the communities where our Soldiers serve.

### FIRES BRIGADE STRUCTURE

The 45th Fires Brigade is composed of an organic High-Mobility Artillery Rocket System (HIMARS) battalion, the 1-158th Field Artillery (FA); a support battalion, the 271st Brigade Support Battalion (BSB); and three separate batteries/companies, Headquarters and Headquarters Battery (HHB), Bravo Battery, 1-171st Target Acquisition Battery (TAB) and the 205th Network Signal Company. The Brigade began transformation from a Field Artillery Brigade to a Fires Brigade in 2007 with the conversion of the 1-158th from a Multiple Launch Rocket System (MLRS) battalion to a HIMARS battalion. The 271st BSB transformed from a MLRS battalion to a support battalion.







## 90TH TROOP COMMAND

Col. Carl Franks  
Commander



### MISSION STATEMENT

The 90th Troop Command provides combat service support to American's Army on the field of battle and in operations other than war. We are Citizen-Soldiers providing highly skilled professional expertise in support of community, state, and national missions. As the most diverse subordinate command in the Oklahoma Army National Guard, the 90th Troop Command maintains a robust capability to support transportation, engineer, medical, public affairs, command and control, and aviation logistical support to the state and nation. Our motto "Duty First!" symbolizes our selfless service and is our pledge to be prepared when called upon to assist our communities, state and nation.

### VISION STATEMENT

The 90th Troop Command will provide ready, capable forces to the state and nation in time of crisis and need. Our singular focus is being prepared to serve the people of Oklahoma and this nation when called upon. The members of the 90th Troop Command continually hone their skills through mission focused training that enables them to live up to the National Guard Motto; *"Always Ready, Always There!"*

### SIGNIFICANT EVENTS

During 2013, the 90th Troop Command deployed over 150 Soldiers in support of Operation Enduring Freedom and welcomed home over 350 Soldiers from successfully missions in Afghanistan. In addition to mobilization activities the units of the Troop Command conducted mission focused training, participated in disaster preparedness training with the Missouri National Guard, and responded to several state emergencies.

### HEADQUARTERS, 90TH TROOP COMMAND

Personnel, training, operations, and logistics readiness and support are the primary missions of the Troop Command headquarters based in Oklahoma City. Mobilizations are some of the busiest times a Soldier can face and the members of the 90th Troop Command headquarters have spent the last few months focused on preparing units for duty overseas. Increasing unit readiness has also been a major focus of the headquarters and new training programs have been put in place in recent months to make this organization ready for any contingency. The Headquarters continues the process of creating a new Joint

Operations Center (JOC) to provide command and control capabilities under any weather condition. This new JOC will serve as a backup for the State JOC in the case of an emergency affecting the Joint Force Headquarters.

### 120TH ENGINEER BN

The 120th Engineer Battalion is based in Broken Arrow, OK and is made up of eight different units with varied missions and capabilities. These units are: Headquarters and Headquarters Company (HHC) 120th Engineer Battalion; Company A, Forward Support Company (FSC) 120th Engineer Battalion; 1220th Engineer Company; 2120th Engineer Company; 3120th Engineer Company; 720th Engineer Detachment (Survey and Design); 1120th Asphalt Team; and the 120th Area Support Medical Company.

### HCC AND COMPANY A 120TH ENGINEER BN

HHC and Company A returned from deployment to Afghanistan in April 2013. As part of Operation Enduring Freedom, HHC and Company A, 120th Engineer Battalion made up the command and control headquarters of Task Force Outlaw. This task force consists of eight Companies from both the Active and Reserve Component and charged with conducting route clearance missions throughout the southern region of Afghanistan. Task Force Outlaw was the single route clearance, or combat effects pure, battalion in the Afghanistan Theater.

This critical mission provided safe travel not only for coalition forces but for the civilian population of the region. Task Force Outlaw and its subordinate units executed over 1300 route clearance missions, cleared more than 63,000 kilometers by reduction or detonation of more than 250 Improvised Explosive Devices, without loss of life or serious injuries, making them one of the most successful Engineer Battalions in the Afghan area of operations.

This is a remarkable record, but not surprising from the Soldiers of the 120th Engineers. For their outstanding efforts, HHC and Company A of the 120th Engineer Battalion, along with their attached route clearance companies received the Meritorious Unit Commendation in the summer of 2013. In 2005, the 120th Engineer Battalion received a Naval Unit Commendation for their efforts in the Al Anbar Province of Iraq and for two combat engagements in Fallujah, Iraq.

## **1220TH ENGINEER COMPANY**

The 1220th is a Horizontal Construction Company that is responsible for road and airfield construction, repair, and maintenance as well as construction site clearing and preparation, and emplacement of surface water management systems. The unit deployed to Afghanistan in March 2013 and returned from deployment in December 2013. The 1220th Engineer Company served on the Central Command Material Retrograde Element (CMRE) and conducted base camp reductions to support the movement of equipment and Soldiers out of Afghanistan.

The unit closed one of the largest base camps in Afghanistan in record time when the Army thought it would not close as scheduled. Thanks to the Soldiers of the unit, and their expertise and innovation, The Oklahoma Way flourishes even in a different country over 5,000 miles away.

## **2120TH ENGINEER COMPANY, 3120TH ENGINEER COMPANY, 720TH ENGINEER DETACHMENT (SURVEY TEAM) 1120TH ASPHALT TEAM, AND THE 120TH MEDICAL COMPANY (AREA SUPPORT)**

These units of the Engineer Battalion were not idle during 2013. They conducted mission focused training on all their mission skill sets including, improvement projects at Camp Gruber Joint Maneuver Training Center in Braggs, OK, and participation in Operation Vigilant Guard, a disaster preparedness exercise conducted with Missouri National Guard.

Throughout this busy year the 120th Medical Company provided the support for all the Soldiers of the 90th Troop Command both during training and in preparation for mobilization. The Medics, Physician Assistants, and Doctors of the 120th Medical Company are key players in the readiness of the 90th Troop Command and provide superb medical support and expertise to keep our Soldiers ready for any mission.

The units also participated in State Active Duty missions to include the December 2013 ice storm. Soldiers from the 2120th Engineer Company deployed to southeast Oklahoma to help clear roads blocked by fallen trees while the other units supported stranded motorist missions in northeast Oklahoma.

## **345TH COMBAT SUSTAINMENT SUPPORT BN**

The 345th Combat Sustainment Support Battalion is based in Ardmore, Oklahoma and is made up of Headquarters and Headquarters Company (HHC) 345th Combat Sustainment Support Battalion, 1245th Transportation Company, 1345th Transportation Company, and Company A 777th Aviation Support Battalion (Distribution).

The heavy haulers of the Oklahoma Army National Guard, the units of the 345th Combat Sustainment Support Battalion have the capability to move supplies, personnel, and almost any piece of military equipment to any location to meet the needs of our troops. Many members of the 345th Combat Sustainment Support Battalion were on

standby during the Christmas season anticipating an ice storm, ready at a moment's notice to assist the citizens of this state if a crisis arose. The 345th Combat Sustainment Support Battalion Headquarters and Headquarters Company provided additional military support to civilian authorities during the May 2013 Moore tornado. Each unit within the 345th Combat Sustainment Support Battalion supported numerous community events across Oklahoma including Veteran's and Memorial Day activities, and supported numerous local schools and tribal events.

## **1245TH TRANSPORTATION COMPANY**

In September 2013, the unit returned from Afghanistan as part of Operation Enduring Freedom. The 1245th Transportation Company supported our forces on the battlefield by providing security for the ground movement of supplies, personnel and equipment throughout their area of responsibility in Afghanistan. These Soldiers had a difficult and dangerous job, but with three prior deployments to Operation Desert Storm and Operation Iraqi Freedom they had the experience and leadership necessary to get the job done.

## **1345TH TRANSPORTATION COMPANY, COMPANY A 777TH DISTRIBUTION COMPANY (ASB) (ASLT)**

The transporters of the 1345th Transportation Company and Company A 777th Distribution Company were very busy in 2013. Not only did they conduct their own mission specific training, but they also assisted in the pre-mobilization training for their brothers and sisters in the 1245th Transportation Company. Both units supported State Active Duty Missions in December 2013 in response to an ice storm. They provided haul capability as well as supported stranded motorist missions.

## **145TH ARMY BAND**

Known as the "Governor's Own" the 145th Army Band, based in Oklahoma City is one of the top bands in the United States Military. Throughout the year they have performed numerous concerts and events throughout the state to foster the support of our citizens, to instill in our Soldiers the will to fight and win, and to promote our national interests at home and abroad.

## **145TH MOBILE PUBLIC AFFAIRS DETACHMENT**

The highly trained and dedicated print journalists and broadcasters of the 145th Mobile Public Affairs Detachment, based in Oklahoma City, tell the story of the Oklahoma National Guard.

Through video news releases, photographs, web based media, and print media, these Soldiers help inform and educate the citizens of Oklahoma on what their National Guard is doing for the community, state, and nation. During 2013, the 145th Mobile Public Affairs Detachment covered numerous training events across the state to include two joint training exercises at Camp Gruber, Oklahoma.

Members of the 145th Mobile Public Affairs Detachment also provided extensive coverage of Oklahoma National



Guard rescue and recovery operations following the May 20, 2013 tornado that struck Moore, Oklahoma. Their news products and photographs of the National Guard response were seen in newspapers and on television news programs around the world.

### **MEDICAL DETACHMENT, OKLAHOMA ARMY NATIONAL GUARD**

The Oklahoma Army National Guard Medical Detachment is a recent addition to the 90th Troop Command. On October 1, 2013, the Medical Detachment, less the medical planning element, came under the command and control of the 90th Troop Command for supervision of administration, logistics, and training. The Medical Detachment maintains the primary mission of supporting the Oklahoma Army National Guard medical readiness based on Department of the Army and National Guard Bureau regulatory requirements per Army Regulation 40-501 (Standards of Medical Fitness).

We are the primary resource for maintaining Soldiers' Periodic Health Assessments (PHA) and Dental Readiness annual exams. The Medical Detachment does approximately 6800 PHAs and 4500 dental exams annually. In addition, the Medical Detachment serves as the primary resource for Pre-Deployment Medical Readiness (Soldier Readiness Processing/Soldier Readiness Certification) and supports mobilization sites in the medical processing of Oklahoma Army National Guard

Soldiers. Along with the statewide medical readiness mission, the Medical Detachment provided direct medical support to numerous Oklahoma Army National Guard units that allowed them to train in their primary war-fighting missions.

The Medical Detachment serves as the primary duty location for the majority of the State's providers (Nurse Practitioners, Physician Assistants, Doctors of Osteopathy, and Medical Doctors) as well as the State's Dental Command. In 2013, the Medical Detachment Soldiers averaged 14 additional days of duty to maintain the States Medical Readiness. The Medical Detachment continues to stand ready and capable of ensuring the continued health readiness of the Oklahoma Army National Guard

### **CONCLUSION**

The 90th Troop Command ended 2013 with all our brothers and sisters safely home from supporting operations in Afghanistan. These Soldiers still stand ready and prepared for the future and look forward to the opportunities to train in their military specialties in the upcoming year. Focused on readiness, the Troop Command motto of "Duty First!" is our guide as we work hard to be prepared for the future. Citizen-Soldiers in the finest sense of the phrase, the Soldiers of the 90th Troop Command can be counted to be *"Always Ready, Always There!"*





## REGIONAL TRAINING INSTITUTE

Col. Curtis Bohlman  
Commander



### MISSION

The 189th Regiment executes Health Care Specialist courses, Officer Candidate School, and Field Artillery (FA) courses, to include courses in the Non-commissioned Officer Education System (NCOES), during Fiscal Year 2013 at the OK Regional Training Institute (RTI) campus in order to provide highly-trained and qualified Soldiers for the Army National Guard, United States Army Reserve and the Active Component Army.

### OVERVIEW

The Oklahoma Regional Training Institute is the home of the 189th Regiment and its First and Second Battalions. Its responsibility covers a region of nine different states. The mission, as part of The Total Army School System (TASS), is to provide an efficient and effective training program utilizing professional instruction, which prepares Soldiers for many levels of future assignments.

In addition to expert instruction, the RTI has student billeting that is able to house 159 Soldier rooms and three distinguished visitors' rooms. Also available to occupants and employees is a state of the art physical fitness facility, a full size gym and a ¼ mile track. Due to the temperate climate of Oklahoma, the 189th RTI is able to teach classes year round.

The 189th Regiment is a Training and Doctrine Command (TRADOC) organization layered under the TASS. TASS is a composite school system comprised of the Army National Guard, United States Army Reserve and the Active Component institutional training systems. Through the Army's institutional training proponents, the RTI provides standard resident and simulator training to the Soldiers of the region.

During Training Year 2013, the RTI conducted 12 TASS courses with a combined attendance of 203 students. Additionally, during this same time frame, the 189th Officer Candidate School was responsible for training and commissioning 41 officer candidates.

### 1ST FIELD ARTILLERY BN, 189TH REGIMENT

The 1st Battalion conducts Military Occupational Skill Qualification and Non-Commissioned Officer Education System Courses for six out of eight of the FA Career Management Fields which include:

- Cannon Crewmember, M119 howitzer
- FA Cannon Section Chief Advance Leader Course
- FA Platoon Sergeant Senior Leader course
- FA Tactical Data System Specialist
- Fire Support Specialist
- Fire Support Sergeant ALC
- Multiple Launch Rocket System Crewmember
- HIMARS Section Chief ALC
- MLRS/HIMARS Platoon Sergeant SLC
- MLRS/HIMARS Fire Direction Specialist
- Joint Fires Observer Re-Certification

The 1st BN also combines training for Force XXI Battlefield Command Brigade and Battalion Blue Force Tracker system.

### 2ND BN, 189TH MODULAR BN

The 2nd Battalion, 189th Modular Bn, primarily conducts Health Care Specialist (68W) career management field training and conducts the State's Officer Candidate school for the Oklahoma Army National Guard.

2nd Battalion is also responsible for several other courses and instruction which are not necessarily associated with the TASS. Some examples of these are the 68W Recertification course, CPR and Basic Life Saving classes, Army Basic Instructor's course, Small Group Instructor's course, Company Commander and First Sergeant Pre-Command Course, and Modern Army Combatives.

### OTHER EVENTS

State agencies that are regular users of the RTI facility include: Department of Public Safety, Department of Corrections and Department of Emergency Management. Consequently, the RTI is a key asset to the State of Oklahoma and United States Military. The RTI is utilized as an alternate/emergency command post for Oklahoma's Joint Force Headquarters and the Department of Defense Military Entrance Processing Station if the situation dictates.

### FUTURE PLANS

The RTI continually seeks to improve its support to the Oklahoma Army National Guard, the State of Oklahoma and our community. We openly accept suggestions



and do our best to support all requests. In the changing climate of force reductions and budget cuts, the RTI is actively working to maintain all of its TASS missions and seeks the expansion of our State Mission as much as possible, thus further demonstrating our value to the Adjutant General and the Governor of Oklahoma.

## CONCLUSION

These are exciting and challenging times for the United States Army, the Oklahoma Army National Guard and the 189th Regiment. Due to constraints and changes that our government and the military are facing, we must train our Soldiers in the most cost effective manner possible. Utilizing the RTI to its fullest capability assists in reaching these ends.







## 137TH AIR REFUELING WING

Col. Devin R. Wooden  
Commander

*"Leadership at All Levels – Regardless of Rank"*



### MISSION

The Will Rogers Air National Guard Base mission is dedicated to enhancing global reach by serving our nation, state and community through the unique capabilities of the 137th Air Refueling Wing, the 205th Engineering Installation Squadron and the 146th Air Support Operations Squadron.

### VISION

Our vision is to be the most capable unit in the Air National Guard, manned with competent, energetic and dedicated personnel, committed to excellence. Our people are prepared and equipped for any and all missions and dedicated to a process of constant improvement.

### OVERVIEW

Col. Devin Wooden is Commander of the 137th Air Refueling Wing, Will Rogers Air National Guard Base, Oklahoma City, Okla. As commander, he is responsible for the combat readiness of an air refueling wing consisting of operations and maintenance and 13 supporting units and two tenant units, with more than 1,100 personnel.

He oversees and executes an operating budget of more than \$22 million. The 137 ARW is an associate unit with the 507 ARW, an Air Force Reserve Component unit, and together the two wings fly and maintain eight KC-135R aircraft. The 137th and 507th are the first Air Reserve Component association in the U.S. Air Force.

### IMPRESSIVE FLIGHT SAFETY RECORD CONTINUES

The 137 ARW continues to add to their mishap-free flying hour totals. The 185 ARS flew 1640.9 mishap-free hours in CY13 and the 137 ARW has flown a total of 613,254 mishap-free hours over the past 53 years.

### MAJOR CHANGES

As a result of the FY13 NDAA, the 137 ARW will gain 11 RC-26B Aircraft in FY15; additionally the same law removed four KC-135s from the association.

### WORLDWIDE MISSIONS AND DEPLOYMENTS

The Wing deployed 232 personnel for 19,908 total days in support of missions including Operations Enduring Freedom and New Dawn. Those deployment locations included but were not limited to Al Udeid, Kyrgyzstan,

Afghanistan, Germany and Guam. Additionally, the 137th executed 29 Guard lifts, flew 1830 hours and offloaded more than 2.2 million pounds of fuel to more than 375 different receiver aircraft on various NGB and AMC sorties ranging in locations from Alaska, Japan, Germany, and Guam.



### INFRASTRUCTURE PROJECTS

Repairs to Engineering Installation Squadron Facility - totaling \$1,950,000  
ALCE Remodel, Bldg 1033 - totaling \$750,000  
Emergency Storm Repair - totaling \$352,380  
18 SRM Projects - totaling \$530,278

### COMMUNITY INVOLVEMENT

The Wing's continued community support of Operation Holiday Spirit helped collect over \$27,000 benefiting numerous Guard and Reserve families.

Additionally, the 137th sponsored an Oklahoma City Civil Air Patrol chapter to enable training and mentorship to more than 40 cadets. Wing members also raised funds for contribution to the Oklahoma City Rescue Mission and supported the Combined Federal Campaign.

This Wing also partnered with the Edmond Chamber of Commerce, forming a team that enhances community support through civil functions throughout the year.

## MAJOR EVENTS

The 137th Medical Group organized and trained a 13 person In Place Patient Decontamination team, giving the 137th Wing Commander the ability to respond to a local chemical/biological hazards event.

To support future response needs, the Medical Group trained at Alpena Michigan completing the Expeditionary Medical Support (EMEDS) training course. The EMEDS is a modular, scalable, rapid response medical package that can be used in humanitarian relief, wartime contingencies, and disaster response operations.

Additionally, they deployed medical counter chemical biological radiological personnel to train the Azerbaijan Ministry of Defense personnel.

Domestic operations included Oklahoma tornado recovery efforts in Moore, Oklahoma. Over 200 personnel

as well as dozens of vehicles, medical and communication support were positioned to assist in conjunction with civil authorities.

“Cyber Shield” consisted of joint Army and Air National Guard members conducting cyber-based training and evaluation exercises among 38 states and over 270 personnel.

Aircrews and four aircraft participated in “Global Thunder,” a multi-national world-wide nuclear response training exercise.

Changes to inspection procedures led to the formation of a Wing Inspection Team. The team’s focus on inspections throughout the unit provides command assessments of mission readiness. The Wing hosted a legislative open house to showcase mission capabilities.







## 138<sup>TH</sup> FIGHTER WING

Col. David B. Burgy  
Commander



### MISSION

The federal mission of the 138th Fighter Wing is to maintain combat ready forces for mobilization, deployment, and employment as needed to support national security objectives. Additionally, our state mission is to support the Governor of the State of Oklahoma with units organized, equipped and trained in the protection of life and property, and preservation of peace.

### VISION

Recognized as America's best citizen soldiers prepared and serving community and nation.

### THE 138<sup>TH</sup> FIGHTER WING

The 138th Fighter Wing is home to the F16C/D Fighting Falcons, a multi-role combat aircraft capable of delivering precision guided munitions around the world. The 138FW holds the distinction of being the last fighter unit of Iraq during the transition and returned overseas in 2013 to Afghanistan in support of the final stages of Operation Enduring Freedom.

In addition, the wing continues to provide 24/7 homeland defense through its aerospace control alert detachment in Houston, TX. The 138FW works daily to be ready and lethal living up to its motto of "*Strength and Honor*".

The 138th Fighter Wing is comprised of four groups to include the Operations Group, Maintenance Group, Mission Support Group, and Medical Group and is host to the 219th Engineering Installation Squadron. The wing is responsible for organizing, equipping, and training over 1100 airmen through effective planning and execution of its annual \$50 million budget.

### THE 138<sup>TH</sup> OPERATIONS GROUP

The 138th Operations Group is the home of the 125th Fighter Squadron, 138th Aerospace Control Alert Det 1, 138th Combat Training Flight, and the 138th Operations Support Flight. Each of these organizations are critical to our national defense and are continuously tasked in that effort. The 125th Fighter Squadron (FS) is the supported command on the Tulsa Air National Guard Base.

When it deploys, all other wing members come under the command of the 125th FS/CC to carry out whatever mission they are tasked to accomplish.

The deployments in 2013 covered a variety of exercises, live fire events, and directly supported training of U.S. military deploying to all the combat zones currently active.

The 125th FS and 138th OSF are responsible to train all the pilots assigned to the 138FW and serves as force supplier to the 138OG organizations.

Det-1, located in Houston, TX is responsible for Aerospace Control Alert 24/7, 365 days a year. The aircraft, maintenance crews, and pilots live at the facility and are able to rapidly respond to threats to our national air and ground space. In 2013, the unit was scrambled multiple times to actively defend our country and has never failed to launch on time.

All intercepts have resulted in 100% protection of valuable national assets and human life. Det-1 regularly participates in NORAD exercises and practice events requiring airborne coordination with all US military and many civilian agencies.

Det-1 continues to receive the highest marks during surprise inspections which have resulted in numerous best practices and accolades from across the Air Force. The 138th Combat Training Flight directly supports the Combatant Commanders by training USAF Tactical Air Control Parties (TACP). The TACP controls Air Force firepower and provides direct fires for the US Army, Navy, and Marine Corp.

TACP training is listed as a national priority and the CTF provides a superior training environment, course, and instructors who have constructed a course that graduates highly qualified TACPs four times a year. This course also shortens the training time required to qualify this type of battlefield airman by over two years which places this valuable airman into combat much sooner.

### THE 138<sup>TH</sup> MISSION SUPPORT GROUP

The 138th Mission Support Group provides support functions for the wing in the areas of logistics, security forces, communications, civil engineering, personnel, services, contracting, and environmental services. The 138th MSG ensures a high quality support infrastructure is available at all times to enable the 1100 airmen to meet the mission.



**THE 138<sup>TH</sup> LOGISTICS READINESS SQUADRON** in 2013 serviced the wing flying mission and transient aircraft with over 4 million gallons of Jet A aviation fuel. The squadron efficiently executed 23 deployments of 1,126 138FW personnel and well over 428 short tons of cargo despite ongoing ramp area construction effectively delivering worldwide combat capability to combatant commanders, installed and implemented a first-of-its-kind Product Recovery System to remove damaging water in fuel tanks at the Base Service Station w/ repair cost savings potential of \$10,000 per vehicle, and strengthened crucial relationship with the Tulsa Airport Authority while loading 4 C-17 aircraft for deployment with 100 short tons and 7 passengers.

The 138LRS embodies the Minuteman spirit as personnel rapidly delivered life-saving equipment to aid tornado disaster recovery in Moore, OK in May 2013.

**THE 138<sup>TH</sup> SECURITY FORCES SQUADRON** provided Security Force personnel, operations, resources, and activities including base weapon system and resource security, antiterrorism, law enforcement and investigations, and armament. The SFS also provides training, air base defense, pass & registration, security information, personnel, industrial security, and combat arms.

In 2012, SFS coordinated 1,251 weapon qualifications and 1,574 weapon inspections for over 350 Operation Enduring Freedom--518K rounds fired with zero incidents. SFS performed super drill field joint operations with Public Affairs and Medical personnel, transported on 4 UH-60 helicopters from Tulsa to Camp Gruber to accomplish combat skills training in a 72-hour operation in the field, and provided 13 personnel as Quick Response Force (QRF) to Moore, OK tornado disaster ensured immediate recovery to secure \$2B in property and protecting lives.

**THE 138<sup>TH</sup> COMMUNICATIONS FLIGHT** in 2013 performed a total of \$472, 234 in Information Technology (IT) acquisitions to support the 138th Fighter Wing. The CF was aggressively involved in overseas support deploying 100% of RF Transmissions Shop for a combined total of over 430 days in the AOR.

Seven additional 138CF personnel deployed in 2013 for a combined total of 1,020 days. At homestation, the flight inventoried, programmed, issued and installed over \$1.2 Million dollars of LMR assets received from the National Guard Bureau.

The flight provided vital communications support in multistate domestic operations (DOMOPS) exercise, Joint Eagle, supporting over one thousand joint personnel in critical communication links.

**THE 138<sup>TH</sup> ENVIRONMENTAL SERVICES** section was recognized in 2013 through an external audit as having a fully operational environmental management system with an exemplary recycling program. In 2013, the unit recycled 44 tons of scrap metal, 8 tons of cardboard, 1.4 tons of glass/plastic, 15.3 tons of paper, 2.8 tons of batteries, and 12 tons of used oil. The environmental

section also qualified for \$10,000 in funds to support Starbase STEM projects through community outreach reaching over 4,000 Oklahoma students.

### **THE 138<sup>TH</sup> MEDICAL GROUP**

Medical Personnel participated in the 2013 Operational Readiness Exercise, standing up the Deployed Medical Facility. Personnel conducted Medical Readiness training through field exercises including realistic hands-on training for Patient Administration, Patient Care, Biomedical Equipment Repair, Emergency Dental Procedures, Bioenvironmental, Public Health, Nursing and Command and Control.

Trained 480 military personnel on asbestos awareness, lead awareness, and new OSHA required HAZCOM standard Globally Harmonized Systems (GHS). Stood up the Phase 1 processing line; cross trained personnel and providing support to over 660 personnel throughout the Wing.

Provided support to the Army Reserve 948th Forward Surgical Team (FST) Asadabad, FOB Wright, AFG in support of Operation Enduring Freedom in the busiest joint medical operations providing trauma care & Army Medevac. Charge Trauma Nurse ensured the highest level of patient care standards from nursing services providing safe and effective trauma resuscitation for wounded U.S., Coalition and Afghan military personnel. Served civilian Afghan primary and urgent care patients, providing life-saving clinical and consult services.

The 138th Medical Group Bioenvironmental Engineering conducted a training event with Azerbaijan Ministry of Defense personnel to assist with NATO level 2 evaluation requirements at the request of the embassy.

Staff reviewed current medical CBRN practices and equipment capabilities. Provided recommendations for improvement based on current capabilities and deficiencies from NATO level 1 evaluation report. Reviewed requirements of NATO STANAGS with Azerbaijani Ministry of Defense personnel and made recommendations to meet requirements.

### **THE 219<sup>TH</sup> ENGINEERING INSTALLATION SQUADRON**

The mission of the 219th Engineering Installation Squadron (EIS) is to mobilize, deploy resources and equipment in support of theater and tactical forces as well as providing field commanders with host communications systems through the engineering, installation, reconstitution and replacement of communications-computer systems.

The 219th is one of 16 Air National Guard and one active duty Engineering Installations Squadrons nationwide. Collectively, the 219th provides the Department of Defense with some unique "in-house" capabilities. We engineer, install or relocate permanent communications infrastructure such as copper cable, fiber optics, microwave, radio, satellite links, radar and

other communications systems. Furthermore, it is done both within the United States and overseas at a variety of locations to include Air Bases and Army Forward Operating Bases. This occasionally involves being present during combat operations.

Training for this mission is accomplished in a peacetime environment within the United States and overseas. Mission required projects are offered by the DoD and USAF, but funding is not available to meet contractors bids.

Projects that provide personnel seasoning in war tasked skill sets are accepted provided there are sufficient unit members in order for the project to be executed. As a result, telecommunications services are provided at

significant savings to the taxpayer while providing the DoD a trained “go to war” capability. It is important to note that 90% of the 219th EIS personnel are traditional guard members making the operational tempo very high.

Significant accomplishments in 2013 included 45 projects completed in Air Force Central Command (AFCENT) area of responsibility by deployed engineers and installation teams.

Stateside the 219th used its expertise to accomplish radar relocations, antennae installs, tower replacements, fiber installs, and monopole in places such as Salina and Topeka, KS, Whiteman AFB, MO, Little Rock, AR, and Terre Haute, IN. In addition, a major giant voice upgrade was completed at Misawa AB, Japan.





## 205<sup>TH</sup> ENGINEERING INSTALLATION SQUADRON (EIS)

Lt. Col. Scott R. Townsend  
Commander



### MISSION

The mission of the 205th EIS is to mobilize and deploy resources to accomplish Engineering, Installations, Reconstitution, Expansion, Enhancement, and/or Replacement of Communication-Computer Systems, Air Traffic Control and Landing Systems (ATCALS) and Meteorological/Navigational Systems worldwide.

### SIGNIFICANT ACTIVITIES

The 205th EIS remained heavily involved in AEF support deploying cable installation teams, electronics specialist, engineers and computer aided drafting and design (CADD) specialists in support of communications installation projects in Afghanistan and Kuwait.



### CONTINGENCY WORKLOAD

20 members deployed (Partially Mobilized) under Air Expeditionary Force (AEF) taskings spanning 11 countries throughout the Middle East, in support of theatre communications missions. The deployment was for 180 days per individual. This included the Combined Air and Space Operations A67 division management, engineering, and installation of critical communications infrastructure in Iraq, Afghanistan, Saudi Arabia, Kuwait, Bahrain, United Arab Emirates, Qatar, and Oman, in support of the war of terrorism.

Team members managed, engineered and installed over 45 projects in the theater in austere conditions, completing projects and taskings in minimal time, and substantially enhanced combat operations throughout the Middle East. This included over 500,000

feet of copper/fiber optic cabling and materials in support of projects with a combined value of over \$25 million. 10 members deployed (Partially Mobilized) on a Request For Forces (RFF) (180 days per individual) to Qatar and Afghanistan in support of the Army J6 division in the management, engineering and installation of critical communications infrastructure in support of the war of terrorism.

Team members managed, engineered and installed over 23 projects, totaling \$135m, in the theater in austere conditions however; they managed to complete the projects on time. 1 member then re-deployed for an additional 180 day tour in support of AFSOC related missions.

### PEACETIME WORKLOAD

March 2013

Five personnel completed Preventative Maintenance Inspections/Repairs for 24 Antenna Systems and 4 Antenna Towers for 72nd ABW, Tinker AFB, OK. Since local personnel were utilized, total cost of effort was under \$500. Cost savings was over \$4,000.

April 2013

Nine personnel deployed to 27th SOCS, Cannon AFB, NM for decommissioned AN/GPN-20 Air Surveillance Radar removal and disposition. Effort included dismantlement of Radar, Radar Shelter and Support Tower. Total cost of \$23,000.

July 2013

Three members deployed to 254th ABG, Anderson AB, Guam. Members engineered Technical Solution for upgrade/expansion to DS SIPRnet. Total cost of \$14,000.

July 2013

Nine members deployed to 153rd CF, Cheyenne ANGB, WY to accomplish cut-over processes from old ROSC to New ROSC facility. Effort included installation and termination of fiber optic and copper cabling. Total cost of \$23,000.

September 2013

Two members deployed to 154th WG, Hickam AFB, HI to engineer the infrastructure upgrade for the HQ HIANG. Engineers engineered the Technical Solution to complete the upgrade/expansion of communications infrastructure. Total cost of \$7,000.





## 146<sup>TH</sup> AIR SUPPORT OPERATIONS SQUADRON (ASOS)

Lt. Col. James B. Waltermire  
Commander



### MISSION

The 146th Air Support Operations Squadron (ASOS) will support the Combatant Commander as tasked; or as assigned otherwise by the USAF, the National Guard Bureau (NGB), or the Governor of Oklahoma.

The ASOS mission is to deploy with designated ground units and provide Joint Fires dominance in accordance with ground force commander's intent. Unit members, known as Joint Terminal Attack Controllers (JTACs) advise on the capabilities and limitations of air power, and assist the ground commander in planning, requesting, and coordinating Close Air Support (CAS), Intelligence, Surveillance, and Reconnaissance (ISR), Electronic Warfare (EW), and Airlift. JTACs provide the primary terminal attack control of CAS in support of ground forces--"putting bombs on target". The State mission of the 146th ASOS is to provide rapid-response command and control capabilities in support of civil authorities during state emergencies.

### SIGNIFICANT ACTIVITIES

The 146th spent the beginning of 2013 reconstituting from our OEF deployment in support of the 45th IBCT and completing the move into our new building. In May, the 146th responded immediately to the aftermath of the Moore tornado with search and rescue equipment. Over 19 individuals were involved in helping the on scene commander accomplish a methodical search of the disaster area using thermal imaging and provided effective command and control to the Army as they were initially standing up operations.

We also provided all of the HMMWVs and radios used by the 137th ARW during the recovery efforts and POTUS support. In August the 146th served as the lead ASOS for Red Flag Alaska 13-3 deploying 56 personnel from three additional ANG ASOS units. This exercise was focused on Joint Fires and employing Close Air Support during Major Combat Operations in a full spectrum environment. The scenario required Airborne jumps for a simulated airfield seizure as well as integrating airpower in to the army's scheme of maneuver.

This is a huge shift away from training for Counter Insurgency operations and will be the focus of our training for 2014. The 146th will receive the first Air National Guard Advanced Joint Tactical Simulator (AAJTS).

This required modification to our building and was initially set for delivery in Oct 2013. However, due to sequester we are now set to receive this new capability in Mar 2014. AAJTS is an advanced virtual simulator tied in with military aircraft simulators allowing pilots and JTACs to train in the same environment. The 146th will validate AAJTS as the system of record for the Active duty and the Air National guard. This simulator will also be able to support the 45th IBCT Joint Forward Observer program that was used successfully in Afghanistan.



## 45<sup>TH</sup> INFANTRY DIVISION MUSEUM

2145 N.E. 36th Street  
Oklahoma City, OK 73111

### MISSION

The 45th Infantry Division Museum is acknowledged as the largest and the best National Guard Museum in the United States and attracts over 18,000 visitors annually from within the United States and throughout the world. There were over 4,500 out-of-state visitors and over 350 international visitors from 36 different nations. Recognized as a world-class historical facility, it is Oklahoma's only state-operated museum dedicated to military history. The museum collects, preserves, and exhibits objects and equipment relevant to the history of Oklahoma's military heritage from the Spanish exploration to the present day.

### SIGNIFICANT ACTIVITIES

The Museum's nine vintage US Army aircraft and helicopters were completely restored and returned for public display in late 2013. All nine aircraft had been severely damaged in a hailstorm three years ago. The aircraft had been disassembled and transported offsite to an aircraft restoration facility in Oklahoma for restoration.

The Museum is currently in the process of restoring a rare vintage World War halftrack vehicle to its original 1943 appearance. Designed to carry an 81mm mortar, research has determined that the vehicle was the 126th halftrack to be built in the United States during the early days of the World War II. Once restored, the halftrack will be completely equipped as it would have appeared been during its service during World War II with the 45th Infantry Division in Sicily, Italy, France, and Germany. The restored halftrack will be displayed as part of new World War II exhibit inside the Museum.

The Museum is currently undergoing its first significant capital improvement in thirty-five years with the removal of the old parking lot and construction of a vastly improved and enlarged parking lot with handicap accessible sidewalks. The new parking lot will provide much needed additional parking for vehicles as well as new parking for school buses and recreational vehicles.

With thousands in attendance, the Museum conducts special ceremonies on Veterans Day and Memorial Day to commemorate and honor the service and sacrifice of all of Oklahoma's veterans and military service members. The accomplishments of the Museum would not be possible without the dedicated work of a small nucleus of



employees supported by the incredible efforts of dozens of devoted volunteers.

### EXHIBITS

With over 22,000 square feet of exhibition halls, archives, library, and theater, the Museum's ten galleries tell the story of Oklahoma's military history from the year 1541 through today's current operations. The 45th Infantry Division's history is a large part of the story line with its 511 combat days and eight campaigns in World War II and 429 combat days and four campaigns during the Korean War. It is also home to the largest collection of Hitler artifacts currently on public display in the world.

One gallery is dedicated to displaying the two hundred original "Willie and Joe" cartoons. Created and drawn on the front lines during World War II by the Pulitzer Prize winner, Bill Mauldin, "Willie and Joe" represented the typical American soldier and his enduring sense of humor despite the most trying circumstances. Bill Mauldin began his military career with the 45th Infantry Division and maintained his close association with the Museum throughout his life.

The Jordan B. Reeves Military Weapons Collection gallery is considered to be one of the nation's most comprehensive and valuable collections which traces the evolution of military weapons from this nation's War of Independence from Great Britain through this nation's involvement with the Vietnam War. Displayed are hundreds of extremely rare, one-of-a-kind, firearms, edged weapons, cannons, and machine guns. This collection includes Civil War sniper rifles, Colt pistols and Winchester rifles from the days of America's wild western frontier, Gatling guns mounted on wagon wheels, to US Navy rifles salvaged from the wreck of the battleship Maine, sunk in Havana Harbor. It is the third largest and most complete exhibition of American firearms in the United States today.

Located at 2145 NE 36th Street in Oklahoma City, the Museum is surrounded by a 15-acre military park containing over sixty military vehicles, armored vehicles, artillery, helicopters, fixed-winged aircraft, and jet fighters. The State's 45th Infantry Division Monument, originally constructed in downtown Oklahoma City, and was moved in recent years to the Museum grounds where it now towers over the entire military park.









## THUNDERBIRD REGIMENTED TRAINING PROGRAM

Cherie Stierwalt  
Director, Thunderbird Youth Academy



### MISSION STATEMENT

Thunderbird Youth Academy (TYA) strives to be the premier state program in serving at risk youth. Our mission is to provide the opportunity for positive change for these youth through a quasi-military environment that fosters high levels of discipline and education.

The “quasi” military approach to discipline and education capitalizes on military structure and principles. Staff intervene in the lives of at-risk youth by giving them the opportunity to gain control of their lives by increasing their academic performance, teaching essential life skills, improving self-esteem, and becoming more physically fit all of which enables them to better compete in the work place and manage a healthy family environment.

### PROGRAM OVERVIEW

To date, TYA has graduated 3,789 cadets who are ready and equipped with the necessary skills to take their place in Oklahoma society. TYA graduates return to high school, attend college or enter the workforce, with a percentage of graduates joining the military. TYA is a 17 month program broken down into two phases, Residential and Post-Residential. The youth reside at TYA 24 hours a day, seven day a week during the 22 week Residential phase.

The program is designed to instill in each cadet a sense of self-discipline and community spirit by using a variety of methods including teaching of eight core components; Academic Excellence, Job Skills, Physical Fitness, Life Coping Skills, Leadership/Fellowship, Responsible Citizenship, Community Service, and Health, Sex Education and Nutrition.

The Oklahoma Thunderbird Youth Academy is recognized by the Oklahoma State Department of Education as a viable option to students failing in the traditional school system. The program offers a High School GED via the testing services of the Cherokee Nation Career Services Testing Program and a high school credit recovery program currently paid for by a grant from ATT.

Qualifying Cadets may earn up to three college hours in Introduction to Manufacturing Technology at the Pryor Campus of Oklahoma State University Institute

of Technology. TYA is also a regional testing site for ACT. TYA has partnerships with Northeast Technology Center, Pryor Campus, Rogers State University, Cherokee Nation Indian Child Welfare Office and coordinates with the Oklahoma Military Department Safety Office in administering a Defensive Driving Course.

TYA is one of four high schools state wide that serve as Career Readiness Test Sites, giving Cadets the opportunity to participate in the Work Keys program designed to meet the needs of both employees and employers in measuring communication. Problem solving and interpersonal skills. In addition, Cadets complete registration and enrollment with the Oklahoma Department of Workforce prior to graduation, allowing them immediate access to available jobs upon graduation.

TYA is a National Guard Youth Challenge Program and is funded through a cooperative agreement between the National Guard Bureau and the State of Oklahoma, using 75% Federal funds and 25% State funds.





## **STATE TRANSITION AND REINTEGRATION SYSTEM (STARS)**

Taren Baumert  
State Director

### **MISSION STATEMENT**

The STARS mission is to provide a system of structure and accountability for custody youth referred by the Office of Juvenile Affairs (OJA) in a caring and consistent manner. To assist custody youth in their successful transition and reintegration back into their communities by precisely and vigilantly tracking all activities of the youth and reporting accurate information to OJA in a timely manner, in an effort to dramatically reduce the recidivism rate for the State of Oklahoma.

### **BACKGROUND**

The STARS program was founded in 1998 specifically to meet the very unique needs of the juvenile justice system and juvenile offenders in the State of Oklahoma. The STARS program is now a model for other programs in other states, such as Arizona and Missouri adult system.

One way the STARS program is unique is that a state juvenile department is teamed up with a state military department to work with delinquent youth.

Part of the Oklahoma Military Department's mission is to participate in local, state, and national programs which add value to America, and because OMD has an excellent reputation for discipline and accountability, STARS, OMD, along with OJA create the perfect mix to keep an eye on Oklahoma's custody youth. The program is governed by an interagency agreement between OJA and the Oklahoma Military Department.

### **OVERVIEW**

Delinquent and custody youth, statewide, are tracked by both Field Officers (FO) and by an advanced global positioning system that is monitored, continuously, from one central location in Pryor, OK, near Thunderbird Youth Academy.

STARS is used by OJA for both, alternative to detention and reintegration in the form of intensive supervision. When a juvenile is placed in detention, it costs the state approximately \$122.00 per day and rising; when a juvenile is placed on the STARS monitoring program, it costs the state about \$26.00 per day.

In addition, after a youth is paroled and released from an institution to go back in to the community, STARS is there making certain that the offending youth is doing what he

or she is supposed to do according to his or her schedule and rules. Without STARS, this population re-offends at a very high rate within the first 30 days of release. With the advent of the STARS program, recidivism has dropped significantly due to the fact that these youth are tracked, on a daily basis, by the FO in person and by phone.

This "personal" approach not only provides accurate information about the youth's activities in the community, it provides mentorship and stability to the youth involved. The program covers the entire state of Oklahoma which is divided into two regions: Eastern and Western.

Each region has an office. From these offices, the FOs and Monitoring Analysts track the juveniles at their homes, schools, and places of employment via GPS to ensure they are complying with their court orders and are where they are supposed to be according to schedules that are completed each week by the youth and their FO and then approved by their OJA caseworkers. This is crucial in order to always be able to identify the whereabouts of violent offenders and sex offenders.

The GPS equipment STARS installs on all offenders sends accurate information to the STARS communication center. Not only are The Monitoring Analysts able to pinpoint the location of the offender, they are able to compile offender information gathered from both GPS and FOs, prepare specialized reports, and send the information to Office of Juvenile Affairs caseworkers daily so they are able to act on it immediately.

In the event a juvenile absconds or cuts a bracelet strap, OJA is notified immediately and someone from STARS goes to the youth's home to replace the equipment right away.

### **OTHER SERVICES**

The STARS program is actively involved in community and statewide gang task forces and is able to contribute valuable information that assists law enforcement officials in keeping this growing problem under control.

STARS also assists law enforcement agencies by having the ability to either tell them that a juvenile suspect was at the scene of a crime or that he wasn't. In addition STARS often provides the necessary evidence to convict offenders who are involved with the program during the

commission of crimes. So, the program not only helps these youth become more responsible and accountable for their actions, STARS helps keep our neighborhoods safer.

### RECENT OUTCOMES

In 2013, STARS served approximately 986 youth statewide and monitored 432 youth for weekend and holiday passes. Of these, 44 were Youthful Offenders (the most high risk and dangerous type of offender), 60 were

Sex Offenders, and 2 were classified as both Youthful Offender and Sex Offender. On average, STARS tracked 91 youth per day and addressed 1494 critical alerts, in person.

STARS assisted in 7 court cases in which evidence provided by our program proved essential either landing or overturning convictions.



## STARBASE OKLAHOMA

Pamela Kirk  
State Director  
<http://www.starbaseok.org>



### VISION STATEMENT

The vision of the Department of Defense STARBASE Oklahoma program is to raise the interest and improve the knowledge and skills of at-risk youth in science, technology, engineering and mathematics (STEM), which will provide for a highly educated and skilled American workforce that can meet the advanced technological requirements of the Department of Defense.

### BACKGROUND

The STARBASE Oklahoma program began with volunteers of the 138th Fighter Wing of the Oklahoma Air National Guard in the summer of 1993. By the fall, funding was secured and four staff members implemented the program.

The program has steadily grown through the years and now supports fifth-grade program classrooms and sixth - eighth grade initiative sites. STARBASE also dedicates programming to Native American communities.

### STARBASE TODAY

Year-round fifth grade classes attend STARBASE in classrooms provided by the Tulsa Air National Guard Base, Fort Sill, Tinker Air Force Base, and a cooperative agreement with the Oklahoma Space Industry Development Authority in Burns Flat. Students are brought to these classrooms for 30-hours of inquiry-based, hands-on learning in the STEM fields. There were 87 Oklahoma schools served by the program in 2012-13 with 148 classes completing the curriculum and 3,335 students served.

One of the highlights of the program is Career Day. Students have the opportunity to rotate through various

presentations and activities on military installations, learning about the exciting variety of STEM careers and the preparation required for these careers. It is a unique and memorable experience positively impacting students, teachers, and parents in the community.

### STARBASE OKLAHOMA STEM CAREER DAY AT THE TULSA AIR NATIONAL GUARD BASE

During the STARBASE program, schools report increases in positive attitudes of students toward STEM topics, enrichment of student STEM knowledge and skills, and tremendous appreciation for the instruction meeting Oklahoma Academic Standards as well as national science and math standards.

In 2009, the newest STARBASE initiative, an afterschool STEM mentoring initiative for sixth - eighth grade students called STARBASE 2.0, was piloted. The success of the pilot has led to the implementation of STARBASE 2.0 program sites in Tulsa, Midwest City, Canute, and Ft. Sill.

The afterschool programs meet for four hours each month. Students, parents, and teachers report increases in positive attitudes toward STEM and toward their afterschool STEM communities. These students focus on team-building, goal-setting, and STEM projects in cooperation with trained adult mentors. Many mentors are members of the Oklahoma National Guard.





# Oklahoma National Guard FY 2013 Federal Budget

	Army NG	Air NG	137th ARW	138th FW	Total
Pay and Allowance	\$143,877,634	\$83,504,863	\$34,661,075	\$48,843,788	\$227,382,497
IDT/AT/TRST/etc	\$57,587,551	\$21,137,169	\$10,605,428	\$10,531,741	\$78,724,720
AGR Pay and Benefits	\$42,153,829	\$16,885,793	\$6,245,984	\$10,639,810	\$59,039,622
Technician Pay and Benefits	\$37,258,359	\$40,436,128	\$17,786,351	\$22,649,777	\$77,694,487
Overseas Contingency Operations	\$6,877,895	\$5,045,772	\$23,312	\$5,022,460	\$11,923,667
Soldier and Airman Support	\$7,203,409	\$4,384,720	\$2,604,850	\$1,779,871	\$11,588,129
Individual Clothing/IADT Clothing	\$2,015,388	\$158,426	\$57,687	\$100,739	\$2,173,814
Subsistence	\$1,205,102	\$109,598	\$45,574	\$64,024	\$1,314,700
Physical Exam/Medical supplies and Services	\$1,849,649	\$361,880	\$226,856	\$135,024	\$2,211,529
Family Centers & Family Support Program	\$927,968	\$104,559	\$89,392	\$15,167	\$1,032,527
School House/Training Spt & Srv	\$46,918	\$3,650,258	\$2,185,341	\$1,464,917	\$3,697,176
Military Support to Civil Affairs	\$250,133	\$0	\$0	\$0	\$250,133
Tuition Assistance & Continuing Education	\$908,251	\$0	\$0	\$0	\$908,251
Operations and Maintenance	\$15,137,313	\$8,197,942	\$2,871,045	\$5,326,897	\$23,335,255
OPTEMPO	\$9,736,934	\$3,947,383	\$1,629,083	\$2,318,300	\$13,684,317
Flying Hours Program	\$775,970	\$1,745,699	\$9,701	\$1,735,998	\$2,521,669
Comms/Visual Aids/RCAS	\$2,457,409	\$1,118,756	\$694,157	\$424,599	\$3,576,165
Distance Learning	\$53,000	\$0	\$0	\$0	\$53,000
GSA Vehicle Expense	\$732,000	\$79,000	\$38,000	\$41,000	\$811,000
Civilian Security Personnel Payroll	\$1,293,500	\$1,307,104	\$500,104	\$807,000	\$2,600,604
Anti-Terrorism O&M Projects	\$88,500	\$0	\$0	\$0	\$88,500
Facilities Maintenance & Repair	\$48,385,066	\$9,665,957	\$3,837,466	\$5,828,491	\$58,051,023
Facility Ops & Maint, Supplies & Services	\$14,709,445	\$1,929,884	\$847,208	\$1,082,676	\$16,639,329
Real Property Construction	\$26,180,990	\$6,936,558	\$2,698,939	\$4,237,619	\$33,117,548
Municipal Services/Utilities	\$4,483,787	\$616,739	\$273,492	\$343,247	\$5,100,526
Safety & Environmental Expenses	\$1,838,844	\$182,776	\$17,827	\$164,949	\$2,021,620
Range Training Land Program	\$1,172,000	\$0	\$0	\$0	\$1,172,000
Special Programs	\$9,386,681	\$1,122,543	\$20,897	\$1,101,646	\$10,509,224
Counter Drug/Narcotics Program	\$1,351,026	\$2,954	\$2,666	\$288	\$1,353,980
Civil Support Team	\$295,133	\$0	\$0	\$0	\$295,133
Youth Programs: Youth Challenge/STARBASE	\$2,625,250	\$1,092,555	\$0	\$1,092,555	\$3,717,805
Employee Support Guard/Reserve	\$35,962	\$0	\$0	\$0	\$35,962
Funeral Honors	\$445,169	\$0	\$0	\$0	\$445,169
Hurricane Support	\$1,115,000	\$2,117	\$2,117	\$0	\$1,117,117
O&M Support to Strong Bonds/Yellow Ribbon	\$724,148	\$24,917	\$16,114	\$8,803	\$749,065
RESET (2020) Appropriate	\$2,794,993	\$0	\$0	\$0	\$2,794,993
<b>GRAND TOTAL</b>	<b>\$223,990,103</b>	<b>\$106,876,025</b>	<b>\$43,995,332</b>	<b>\$62,880,693</b>	<b>\$330,866,128</b>

# THE ADJUTANT GENERAL OF OKLAHOMA 2013 GOVERNOR'S REPORT

## THE OKLAHOMA MILITARY DEPARTMENT

Office of The Adjutant General  
3501 Military Circle, Oklahoma City, OK 73111  
<http://www.ok.ngb.army.mil>



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